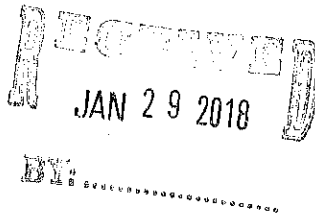


Universal Service Administrative Co.

Executive Systems, Inc.
Attention: Nita Putnam
2113 Spencer Road,
Richmond, VA, 23230-2657



Filer 499 ID: 829143
Invoice Number: UBDI0000955097
Statement Date: 01/22/2018
New Balance: (\$1,497.73)
Payment Due Date: 02/15/2018
Amount Enclosed:

Mail Payment To:

Universal Service Administrative Company
PO Box 105056
Atlanta, GA 30348-5056

Address Change? See reverse side for instructions.

☐ If paying for multiple Filer 499 IDs, please check here and complete form on back.

Send top portion of statement with payment in enclosed envelope. Keep bottom portion for your records.

ACCOUNT STATUS

- Late Filing Fees Alert – You are being billed monthly recurring late filing fees because you have not submitted the required Nov 2017 499Q. You will continue to accrue these late filing fees until USAC receives your filing.
- For inquiries please call USAC at (888) 641-8722.

STATEMENT OF ACCOUNT

Date	Description	Charges	Credits
	Previous Balance		(\$2,649.14)
01/15/2018	Late Filing Sanction	\$300.00	
01/15/2018	Support Mechanism Charges	\$851.41	
TOTAL OUTSTANDING USAC BALANCE AS OF 1/15/2018			(\$1,497.73)

Transactions occurring after 01/15/2018 are not reflected on this statement.

Under the Debt Collection Improvement Act of 1996 (Pub. L. 104-134) (DCIA), your BALANCE DUE is a demand that you pay a DEBT owed to the United States on or before the DUE DATE. If the DUE DATE is non-business day, payment must be received the business day before that date. Any portion of the DEBT unpaid after the DUE DATE is a DELINQUENT DEBT, which may result in sanctions, including interest, penalties, and administrative charges. Failure to file a Telecommunications Worksheet may result in a late filing fee DEBT added to your BALANCE DUE. Read the reverse of this Invoice for important information about those sanctions and your legal rights and obligations.

Statement Date	Invoice Number	Filer 499 ID	Balance Due USAC
01/22/2018	UBDI0000955097	829143	(\$1,497.73)
FORM 499Q DATA		PAYMENT INFORMATION	
This month's support mechanism charges were calculated using an FCC contribution factor of 0.195000 and the following revenue data:		All payments received (regardless of specific instructions) will be applied to your outstanding USAC balance in historical order as outlined in FCC order 07-150.	
<u>November 2017 499Q</u>		Please remit ACH payments in a CCD+ format to ABA #071000039, Account #5590045653.	
120b	\$15,637.50	All Wire Transfers should be sent to ABA #026009593, DDA (or Account) #5590045653.	
120c	\$0.00	Payments must include your Company Name, Filer 499 ID, and Invoice Number to ensure timely posting.	
If the figures do not correspond with your records, please contact USAC Customer Service at 888-641-8722			

IMPORTANT LEGAL INFORMATION ABOUT YOUR ACCOUNT AND YOUR RIGHTS AND OBLIGATIONS

1. DEMAND FOR PAYMENT, DUE DATE & DELINQUENCY. Under 31 U.S.C. § 3701, C.F.R. § 901.2 and 47 C.F.R. § 1.1911, this is a First Demand for Payment of your **BALANCE DUE**, which is a DEBT owed to the United States. Any portion of that amount unpaid after the **PAYMENT DUE DATE** (i.e., the DATE OF DELINQUENCY) is a DELINQUENT DEBT for which USAC and the FCC may take COLLECTION ACTION against you as a DELINQUENT DEBTOR. Under 31 U.S.C. § 3717, we will assess interest, penalties and administrative charges (below), from the DATE OF DELINQUENCY, and if the DEBT remains delinquent, we will refer the matter to the Secretary of the Treasury (Treasury) or the Department of Justice (Justice). COLLECTION ACTION may also include judicial enforcement by Justice and/or administrative action by the FCC or Treasury, e.g.: administrative offset, denial of certain federal benefits, and/or referral to private collection attorneys, any or all of which may incur additional charges. Under 31 U.S.C. § 3716, the United States may collect the debt by administrative offset. In addition, the USAC and the FCC will withhold action on any pending application (Red Light) made by a DELINQUENT DEBTOR, and the delinquency will be reported to credit-reporting agencies. You may learn more about the DCIA by reading 31 U.S.C. §§ 3701, 3711, 3716, 3717, and 3720B, the Federal Claims Collection Standards (e.g., 31 C.F.R. § 900.1, *et seq.*), and 47 C.F.R. § 1.1901, *et seq.*

2. RECORD REVIEW AND APPEALS. If you believe the amount of the **BALANCE DUE** is in error, you may ask to inspect, or for USAC to review, the records relevant to this invoice, by submitting, within 15 days of this invoice date, a written request for inspection or review specifying the nature of the error(s) to CUSTOMER SERVICE. If you wish to appeal this invoice, you may file an appeal within 60 days of the statement date on the invoice pursuant to the requirements of 47 C.F.R. Part 54, Subpart I. Detailed instructions for filing appeals are available at <http://www.usac.org/conf/about/program-integrity/appeals.aspx>. **3. PAYMENT PLAN.** If you are unable to pay the **BALANCE DUE** in full, you may request a written payment plan agreement, the terms of which will require interest and administrative charges. **4. CONSEQUENCES IF YOU DO NOT PAY THE FULL BALANCE DUE.** A failure to submit payment may result in sanctions, including, but not limited to, administrative or judicial proceedings to recover the DELINQUENT DEBT, and all accrued administrative charges, penalties, and interest, as set forth below.

INTEREST, PENALTIES, AND CHARGES. Interest at the annual rate equal to the U.S. prime rate as of the DATE OF DELINQUENCY plus 3.5 percent accrues from that DATE until the DEBT is paid in full. This interest rate incorporates administrative charges of collection pursuant to 47 C.F.R. § 54.713. Moreover, a penalty of 6 percent a year accrues on any part of the DEBT that is more than 90 days DELINQUENT. If the DEBT remains unpaid, the full amount of the DELINQUENT DEBT, plus accrued interest and penalties, may be transferred to the Treasury or Justice for COLLECTION ACTION, and you will be required to pay the administrative costs of processing and handling a DELINQUENT DEBT as set by the Treasury (currently 28 percent of the debt). However, if you pay the full amount of the DELINQUENT DEBT and associated administrative fees within 30 days of the due date, the interest will be waived. These requirements are set out at 31 U.S.C. § 3717.

WORKSHEETS. Telecommunications Reporting Worksheet (Worksheet) Forms 499-Q or 499-A must be received on Feb 1, Apr 1 (499-A), May 1, Aug 1, and Nov 1. A Worksheet not received when due is assess a LATE FILING FEE equal to the greater of \$100 per month or an amount computed using the rate of the U.S. prime rate (in effect on the date the applicable Worksheet is due) plus 3.5 percent applied to the amount due per an invoice calculated by USAC. The LATE FILING FEE will be included in the BALANCE DUE. Any portion of the LATE FILING FEE unpaid after the DUE DATE will be DELINQUENT and subject to DCIA procedures discussed above, including INTEREST, PENALTIES, and CHARGES.

If you fail to file your Worksheet and to pay your contribution, interest will accrue on the greater amount due from the earliest date of the failure to file or to pay your contribution.

Payment for Multiple 499 Filer IDs
If paying for more than one Filer 499 ID, complete the form at (http://www.usac.org/res/documents/conf/pdf/payments/USAC_Payment_ID_identification_Form.pdf) and submit one copy with the payment coupon(s) for each ID. You may not apply a credit balance from one Filer 499 ID to pay a balance due on another Filer 499 ID. If you are submitting an electronic payment, please send your worksheet by fax or e-mail to CUSTOMER SERVICE.

Filer 499 ID Invoice Number Amount

1		\$
2		\$
3		\$
4		\$
5		\$
TOTAL AMOUNT*		\$

*The Total Amount must equal the total of all checks submitted.

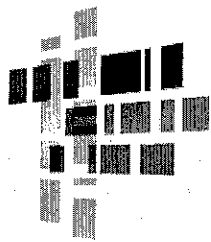
NOTE: By using this worksheet, you certify that payment made on behalf of another filer is in consideration of fair value on behalf of the payer, and the funds will not be reallocated, reapplied, or returned in the event of insolvency or bankruptcy.

How to Make Payments
Include the company name, filer 499 ID, and invoice number with all payments to avoid late payment charges and FCC Red Light action.
Make checks payable to:
USAC, PO Box 105056, Atlanta, GA 30348-5056
Address payments sent by an overnight mail service to:
USAC, c/o Bank of America (105056), 1075 Loop Road, Atlanta, GA 30337; (404) 209-6377.
Electronic payments:
Please remit ACH payments in a CCD+ format to ABA#071000039, DDA (or Account) #5590045653.
All Wire Transfers should be sent to ABA#026009593, DDA (or Account) #5590045653. U.S. Dollar & Foreign Currency Wire Transfers should use SWIFT code and address of BOFAUS3N.
Change of Invoice Billing Address
To change your USAC invoice billing address, send CUSTOMER SERVICE (below) your written request on company letterhead signed by a company officer with a revised FCC Form 499.
(<http://www.usac.org/about/tools/forms.aspx>)

Change of Address for Disbursements and Remittances
To change your disbursement or remittance information address, send USAC, FCC Form 498, 700 12th Street, NW, Suite 900, Washington, DC 20005, your written request on company letterhead signed by a company officer with a completed a Form 498.
(<http://www.usac.org/about/tools/forms.aspx>)
CUSTOMER SERVICE will respond to matters involving:

- Universal Service Fund invoices (including change of address and errors);
- USAC disbursements (remittances, checks and ACHs);
- Form 498 and SPIN issues; and
- FCC Form 499 and revenue reporting issues.

Contact **CUSTOMER SERVICE** at:
 USAC Billing and Disbursement
 700 12th Street, NW
 Suite 900
 Washington, DC 20036
 Phone: (888) 641-8722
 Fax: (888) 637-6226
 E-mail: customersupport@usac.org
 Web: www.usac.org



Universal Service Administrative Co.

Filer 499 ID: 829143
Invoice Number: UBDI0000955097
Statement Date: 01/22/2018

DETAILED SUMMARY OF CHARGES AND CREDITS

SUPPORT MECHANISM CHARGES

Your monthly support mechanism charges were calculated according to the following formulas:

Quarterly Contribution Base

The quarterly contribution base is a portion of your quarterly revenue that USAC considers when determining your quarterly Universal Service Fund contribution. The quarterly contribution base equals your interstate plus international revenue. Your current quarterly contribution base equals:

$$\frac{\$ 15,637.50}{\text{Interstate Revenue (Line 120B)}} + \frac{\$ 0.00}{\text{International Revenue (Line 120C)}} = \frac{\$ 15,637.50}{\text{Quarterly Contribution Base}}$$

Adjusted Quarterly Contribution

USAC adjusts carriers' quarterly contribution bases by the amount that they are expected to contribute in that quarter. The calculation for an adjusted contribution amount is as follows, and takes into account the circularity deduction:

$$\begin{aligned} & \frac{\$ 15,637.50}{\text{Quarterly Contribution Base}} * \frac{0.195000}{\text{FCC Contribution Factor}} = \frac{\$ 3,049.31}{\text{Unadjusted Contribution}} \\ & \frac{\$ 3,049.31}{\text{Unadjusted Contribution}} - \left(\frac{\$ 3,049.31}{\text{Unadjusted Contribution}} * \frac{0.162361}{\text{FCC Circularity Factor}} \right) = \frac{\$ 2,554.22}{\text{Adjusted Contribution}} \end{aligned}$$

De Minimis Eligibility

Carriers whose expected annual contribution is less than \$10,000 are considered de minimis and are exempted from paying into the Universal Service Fund. To be exempt, a carrier must meet the de minimis criteria on both the current 499A and 499Q forms.

You meet the de minimis criteria on neither the 499A or the current 499Q. Therefore, you are not eligible for the de minimis exemption during the current quarter.

Your eligibility was calculated using the contribution factors established by the FCC for determining de minimis status on each form:

499A:

$$\frac{\$ 62,549.99}{\text{499A Contribution Base}} * \frac{0.164000}{\text{FCC Estimated Annual Factor}} = \frac{\$ 10,258.20}{\text{Estimated 499A Contribution}}$$

499Q:

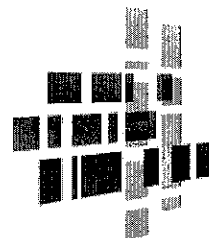
$$\frac{\$ 2,554.22}{\text{Adjusted Contribution}} * 4 = \frac{\$ 10,216.88}{\text{Estimated 499Q Contribution}}$$

For more information on the FCC estimated annual factor, please see the Form 499A Instructions. For more information on the current FCC contribution factor, visit the FCC website at www.fcc.gov.

Support Mechanism Charges

Your total monthly contribution is determined by multiplying one-third of your adjusted quarterly contribution base by the current quarter's FCC contribution factor.

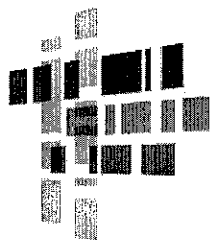
$$\frac{1/3}{\text{Adjusted Quarterly Contribution}} * \frac{\$ 2,554.22}{\text{Adjusted Quarterly Contribution}} = \frac{\$ 851.41}{\text{Total Monthly Contribution}}$$



LATE FILING SANCTION

A late filing fee (described on the reverse of the invoice) may be imposed for failing to file a Worksheet (Form 499-Q or 499-A). That late filing fee is the greater of \$100 per month or an amount computed using the rate of the U.S. prime rate (in effect on the date the applicable Worksheet is due) plus 3.5 percent multiplied against the filer's monthly contribution obligation as determined by the Administrator. The fee, included in the BALANCE DUE is a DELINQUENT DEBT if not paid, and subject to COLLECTION ACTION. The reverse of the Invoice provides more information.

Filing - Due Date	A	Nov 17 499Q - 11/1/2017	TOTAL
Monthly USF Obligation	B	\$851.41	
Filing Received Date	C	NR	
Rate	D	100.00/mo	
Days/Months Delinquent	E	3 Month(s)	
Additional Sanction Amount	F	\$300.00	\$300.00
Accrued Sanction Amount	G	\$0.00	\$0.00
Total Sanction Amount (F + G)	H		\$300.00



Universal Service Administrative Co.

Filer 499 ID: 829143
Invoice Number: UBDI0000955097
Statement Date: 01/22/2018

Interest & DCIA Penalties

A DELINQUENT DEBT incurs interest at the annual rate equal to the U.S. prime rate as of the DATE OF DELINQUENCY plus 3.5 percent from that DATE until the DEBT is paid in full. Any portion of the DEBT unpaid more than 90 days, incurs a penalty of 6 percent a year from the DATE OF DELINQUENCY. The reverse of the Invoice provides more information on interest, penalties, and administrative charges.

Payments & Credits Applied

Description - Debt Due Date	Principal	Payment/ Credit Date	Interest Rate	Days Late	Additional Interest (B* (D/365)*E)	Accrued Interest	Total Interest (F+G)	Payment & Credits Applied	Interest Outstanding	Principal Outstanding
A	B	C	D	E	F	G	H	I	J	K
UBDI0000955097 - 2/15/2018	\$1,151.41	1/15/18	0.00%	0	\$0.00	\$0.00	\$0.00	(\$1,151.41)	\$0.00	\$0.00

Outstanding Items

UBDI0000921137 - 7/14/2017	(\$1,497.73)		0.00%	0	\$0.00	\$0.00	\$0.00		\$0.00	(\$1,497.73)
					\$0.00			(\$1,151.41)	\$0.00	(\$1,497.73)
									Principal Outstanding	(\$1,497.73)
									Interest & Penalties	\$0.00
									Total Amount Due	(\$1,497.73)

