Table 11: Balance Sheet (1994-2005E)

	1994A	1995E	1996E	1997E	1998E	1999E	2000E	2001E	2002E	2003E	2004E	2005E
Cash	910	586	183	118	111	139	166	185	192	193	230	267
Other Current Assets	12	32	100	117	169	247	330	416	475	537	608	681
Gross PP&E	375	1,375	2,175	2,775	3,175	3,575	3,975	4,375	4,775	5,175	5,575	5,975
Capital Expenditures	162	1,000	800	600	400	400	400	400	400	400	400	400
Accumulated Depreciation	24	92	261	500	789	1,118	1,487	1,896	2,345	2,833	3,348	3,838
Net PP&E	351	1,283	1,914	2,274	2,385	2,456	2,487	2,478	2,430	2,341	2,226	2,136
Net Intangible Assets	890	2,502	2,345	2,187	2,029	1,871	1,713	1,561	1,413	1,270	1,132	999
Other Assets	35	71	73	75	75	76	75	74	72	70	67	66
Total Assets	2,197	4,473	4,614	4,772	4,770	4,789	4,771	4,714	4,581	4,410	4,264	4,150
Current Portion of Debt	3	0	0	0	0	0	0	0	0	0	0	0
Other Current Liabilities	101	56	158	176	223	281	339	378	429	531	634	736
11.5% Nextel Zero Due 2003	310	350	394	444	500	526	526	526	526	526	0	0
9.75% Nextel Zero Due 2004	686	760	841	931	1,031	1,126	1,126	1,126	1,126	1,126	1,126	0
10.125% OneComm Zero Due 2004	0	273	304	338	377	410	410	410	410	410	0	0
12.25% Dial Page Zero Due 2004	0	326	369	418	473	536	542	542	542	542	542	0
10.25% Dial Page Zero Due 2005	0	77	86	96	106	115	115	115	115	115	115	115
Vendor Financing - Motorola	81	200	685	685	685	685	661	563	465	367	0	0
Vendor Financing - Northern Telecom	0	0	40	40	40	40	39	33	27	21	0	0
Other Debt	3	6	6	6	6	6	6	6	6	6	6	6
Necessary To Finance	0	0	0	785	1,073	1,877	2,838	3,642	3,881	3,386	3,382	2,760
Long Term Debt	1,081	1,991	2,725	3,742	4,291	5,321	6,262	6,962	7,098	6,500	5,171	2,881
Other Liabilities	167	134	138	143	143	144	143	141	137	132	128	124
Total Liabilities	1,351	2,181	3,021	4,062	4,657	5,746	6,745	7,482	7,664	7,163	5,933	3,741
Basic Capital Contribution	846	556	(143)	(1,025)	(2,023)	(3,093)	(4,110)	(4,904)	(5,219)	(4,889)	(3,805)	(1,727)
Additional Capital Contributions	0	1,736	1,736	1,736	2,136	2,136	2,136	2,136	2,136	2,136	2,136	2,136
Total Equity	846	2,292	1,593	711	113	(957)	(1,974)	(2,768)	(3,083)	(2,753)	(1,669)	409
Total Liabilities & Equity	2,197	4,473	4,614	4,772	4,770	4,789	4,771	4,714	4,581	4,410	4,264	4,150

Source: JPMS estimates.

Table 12: Free Cash Flow to Equity Holders

	1996E	1997E	1998E	1999E	2000E	2001E	2002E	2003E	2004E	2005E
Net Income	(699)	(882)	(998)	(1,070)	(1,016)	(795)	(315)	330	1,084	2,078
+ Depreciation/Amortization	327	397	447	487	527	562	596	632	653	623
- Capital Expenditure	(800)	(600)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
- Change in Net Working Investment	35	1	(5)	(19)	(25)	(47)	(8)	40	32	28
- Principal Repayments	733	1,018	549	1,030	941	700	135	(598)	(1,329)	(2,290)
- Changes in Other Assets/Liabilities	(87)	33	407	(28)	(27)	(21)	(8)	(4)	(40)	(39)
Free Cash Flow to Equity Holders	(491)	(34)	0	0	0	0	0	0	0	0
Free Cash Flows Discounted to 1995	(409)	(24)	0	0	0	0	0	0	0	0

Source: JPMS estimates.

APPENDIX: EFFECT OF NEXTEL STOCK PRICE ON DEBT/TOTAL CAP

Table 13: Calculation of Nextel Combined Debt/Total Cap Ratio

	Nextel Only	Nextel + Motorola	Nextel + Motorola + OneComm + Dial Page
Nextel 0/11.5% Notes Due 2003 ($MM)	$350	$350	$350
Nextel 0/9.75% Notes Due 2004 ($MM)	$760	$760	$760
Nextel Other Debt ($MM)	$206	$206	$206
OneComm 0/10.125% Notes Due 2004 ($MM)			$273
OneComm Other Debt ($MM)			$6
Dial Page 0/12.25% Notes Due 2004 ($MM)			$326
Dial Page 0/10.25% Notes Due 2005 ($MM)			$77
Other Dial Page Debt ($MM)			$94
Less: Dial Page Paging Debt ($MM)			($135)
Total Debt ($MM)	$1,316	$1,316	$1,956
Nextel Shares Outstanding (MM)	105.6	105.6	105.6
Shares to be Issued to Motorola (MM)		59.5	59.5
Shares to be Issued to OneComm (MM)			20.0
Shares to be Issued to Dial Page (MM)			28.0
Total Nextel Shares (MM)	105.6	165.1	213.1
Nextel Share Price Required to Reach 30% Target Ratio (20 day average trading price)		$18.60	$21.42
Assumed Average Closing Price of Nextel Stock	**$9.00**	**$9.00**	**$9.00**
Combined Nextel Market Cap ($MM)	$950	$1,486	$1,918
Actual Debt/(Debt + Market Cap) Ratio	58.1%	47.0%	50.5%
Additional Shares Required to Reach 30% Target Ratio (MM)		176.1	294.1
% Dilution of Ownership		46%	54%
Reduction in Debt Required to Reach 30% Target Ratio ($MM)		$679	$1,135
% of Total Debt Outstanding		52%	58%
Assumed Average Closing Price of Nextel Stock	**$11.00**	**$11.00**	**$11.00**
Combined Nextel Market Cap ($MM)	$1,162	$1,816	$2,344
Actual Debt/(Debt + Market Cap) Ratio	53.1%	42.0%	45.5%
Additional Shares Required to Reach 30% Target Ratio (MM)		114.1	201.9
% Dilution of Ownership		35%	44%
Reduction in Debt Required to Reach 30% Target Ratio ($MM)		$538	$952
% of Total Debt Outstanding		41%	49%
Assumed Average Closing Price of Nextel Stock	**$13.00**	**$13.00**	**$13.00**
Combined Nextel Market Cap ($MM)	$1,373	$2,146	$2,770
Actual Debt/(Debt + Market Cap) Ratio	48.9%	38.0%	41.4%
Additional Shares Required to Reach 30% Target Ratio (MM)		71.1	138.1
% Dilution of Ownership		26%	35%
Reduction in Debt Required to Reach 30% Target Ratio ($MM)		$396	$769
% of Total Debt Outstanding		30%	39%
Assumed Average Closing Price of Nextel Stock	**$20.00**	**$20.00**	**$20.00**
Combined Nextel Market Cap ($MM)	$2,112	$3,302	$4,262
Actual Debt/(Debt + Market Cap) Ratio	38.4%	28.5%	31.5%
Additional Shares Required to Reach 30% Target Ratio (MM)		(11.6)	15.2
% Dilution of Ownership		(6%)	6%
Reduction in Debt Required to Reach 30% Target Ratio ($MM)		($99)	$130
% of Total Debt Outstanding		(8%)	7%

Source: JPMS estimates.

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EXHIBIT 2

SMR WON STUDY OF 4 BUREAU OF ECONOMIC ANALYSIS MARKETS

SMR WON has conducted a frequency study of 851-866 MHz of four (4) selected SMR markets, according to the preliminary BEA economic areas[1/] . These studies, through Interactive Systems Inc. (ISI), were comprised of Latitude and Longitude searches of the area encompassing each BEA on 851-866 MHz pending applications and granted licenses as of **November 1994**[2/]. Because the latitude/longitude search retrieves information for areas outside the actual BEA boundaries, relevant information was sorted by county.[3/] ISI reports that it is approximately six weeks behind with its data entry. Therefore, it is believed that the "vacant channel" calculations overstate the number of vacant channels, since the database has not been updated with all pending applications. The following chart indicates the areas included in this study:

BEA Number	Location	Latitude	Longitude
24	Columbia, SC	33.15.00 34.45.00	080.00.00 082.00.00
83	New Orleans, LA	29.00.00 31.30.00	089.00.00 091.00.00
151	Boise, ID	42.00.00 45.00.00	115.00.00 117.00.00
153	Salt Lake City, UT	40.00.00 42.15.00	109.00.00 113.15.00

Each database was then analyzed as set forth below:

1) This information was loaded into Paradox 4.0, a relational database.

[1/]"Proposed Redefinition of the BEA Economic Areas," Federal Register, Vol. 59, no. 214, November 7, 1994, pp. 55416-55420.

[2/]The Boise, ID study was conducted on February 10, 1995.

[3/]In adjoining counties, sites with Height Above Average Terrain that would overlap coverage into the BEA have been retained.

2) A database to match frequencies, channel numbers and FCC allocations was created, based on the following FCC rules:

90.613 [channel numbers and frequencies]
90.615(a) [FCC allocations - General category]
90.617(a) Table 1 [FCC allocations - Public safety]
90.617(b) Table 2 [FCC allocations - Industrial]
90.617(c) Table 3 [FCC allocations - Business]
90.617(d) Table 4A [FCC allocations - SMR]

3) This new channel number/FCC allocation database was linked to each database received from ISI, in order to match frequencies to channel numbers and FCC allocations.

4) Each database printout contains the following information: Channel number, FCC allocation, Frequency, Radio service, Licensee, Status, and County. This list of the database is arranged by frequency, with a space between each frequency. See example pages at the end of this exhibit.

TABLE 1

GRANTED LICENSES OPERATING IN THE GENERAL CATEGORY FREQUENCIES BETWEEN CHANNELS 1-150

This table lists the number of frequencies and their operating designation between channels 1-150.

This information was derived by constructing a query asking for channels at less than frequency 853.76250 (channel 151). With the results of this query, a report was designed that grouped the information according to Radio Service and gave a sum of the number of channels in each radio service designation.

TABLE 1A: Columbia, SC (BEA 24)

TABLE 1B: New Orleans, LA (BEA 83)

TABLE 1C: Boise, ID (BEA 151)

TABLE 1D: Salt Lake City, UT (BEA 153)

Table 1A: Columbia, SC (BEA 24)

Channel Block 1-150 (General Category) Licensed Channels

Radio Service	Description		Total Channels
GB	Business	(Conventional)	9
GO	Industrial/Land Transportation	(Conventional)	78
GP	Public Safety/Special Emergency	(Conventional)	5
GX	Commercial-SMRS	(Conventional)	89
YB	Business	(Trunked)	6
YO	Industrial/Land Transportation	(Trunked)	--
YP	Public Safety/Special Emergency	(Trunked)	--
YX	Commercial-SMRS	(Trunked)	--

Total channels: 186

Vacant channels: 50

Table 1B: New Orleans, LA (BEA 83)

Channel Block 1-150 (General Category) Licensed Channels

Radio Service	Description		Total Channels
GB	Business	(Conventional)	34
GO	Industrial/Land Transportation	(Conventional)	26
GP	Public Safety/Special Emergency	(Conventional)	41
GX	Commercial-SMRS	(Conventional)	65
YB	Business	(Trunked)	0
YO	Industrial/Land Transportation	(Trunked)	95
YP	Public Safety/Special Emergency	(Trunked)	67
YX	Commercial-SMRS	(Trunked)	16

Total channels: 344

Vacant channels: 0

Table 1C: Boise, ID (BEA 151)

Channel Block 1-150 (General Category) Licensed Channels

Radio Service	Description		Total Channels
GB	Business	(Conventional)	8
GO	Industrial/Land Transportation	(Conventional)	--
GP	Public Safety/Special Emergency	(Conventional)	--
GX	Commercial-SMRS	(Conventional)	86
YB	Business	(Trunked)	1
YO	Industrial/Land Transportation	(Trunked)	--
YP	Public Safety/Special Emergency	(Trunked)	--
YX	Commercial-SMRS	(Trunked)	--

Total channels: 95

Vacant channels: 57

Table 1D: Salt Lake City, UT (BEA 153)

Channel Block 1-150 (General Category) Licensed Channels

Radio Service	Description		Total Channels
GB	Business	(Conventional)	14
GO	Industrial/Land Transportation	(Conventional)	8
GP	Public Safety/Special Emergency	(Conventional)	1
GX	Commercial-SMRS	(Conventional)	85
YB	Business	(Trunked)	--
YO	Industrial/Land Transportation	(Trunked)	--
YP	Public Safety/Special Emergency	(Trunked)	--
YX	Commercial-SMRS	(Trunked)	--

Total channels: 108

Vacant channels: 66

TABLE 2
POOLED CHANNEL BAND CHANNELS 151-400

This table lists the licensees in the pooled channel block 151-400. The SMR channels in this range are 201-208, 221-228, 241-248, 261-268, 281-288, 301-308, 321-328, 341-348, 361-368 and 381-388. The table gives a total count of the number of frequencies in each FCC allocation in the channel block. It also gives a total of all the vacant SMR channels in this range.

This information was derived by constructing a query to pull out the data for the frequencies greater than 854.73750 (channel 150) and less than 861.01250 (channel 401). With the results of this query, a report was designed that grouped the information according to FCC allocation and gave a sum of the number of frequencies for allocation. Vacant SMR channels were determined by counting those SMR channels for which no license has been granted.

TABLE 2A: Columbia, SC (BEA 24)

TABLE 2B: New Orleans, LA (BEA 83)

TABLE 2C: Boise, ID (BEA 151)

TABLE 2D: Salt Lake City, UT (BEA 153)

Table 2A: Columbia, SC (BEA 24)

Channel Block 151-400 Licensed Channels (representing the lower 80 SMR channels)

FCC Allocation	Total channels
Industrial	66
Business	32
Public Safety	40
SMR	225
Vacant SMR Channels/Frequencies	0

Table 2B: New Orleans, LA (BEA 83)

Channel Block 151-400 Licensed Channels (representing the lower 80 SMR channels)

FCC Allocation	Total channels
Industrial	351
Business	56
Public Safety	130
SMR	259
Vacant SMR Channels/Frequencies	10

Table 2C: Boise, ID (BEA 151)

Channel Block 151-400 Licensed Channels (representing the lower 80 SMR channels)

FCC Allocation	Total channels
Industrial	1
Business	5
Public Safety	0
SMR	80
Vacant SMR Channels/Frequencies	0

Table 2D: Salt Lake City, UT (BEA 153)

Channel Block 151-400 Licensed Channels (representing the lower 80 SMR channels)

FCC Allocation	Total channels
Industrial	64
Business	55
Public Safety	78
SMR	225
Vacant SMR Channels/Frequencies	0

TABLE 3

TOTAL SMR GRANTED CHANNELS IN BAND 401-600 (851-866 MHz) AND NUMBER NEXTEL OWNED, OPERATED, MANAGED, OR UNDER CONTRACT OR FOR SALE TO NEXTEL

This table lists licensees holding SMR operations (YX designation) between channels 400-600 (851-866 MHz).

This information was derived by constructing a query asking for all channels with a frequency greater than 860.98750.

TABLE 3A: Columbia, SC (BEA 24)

TABLE 3B: New Orleans, LA (BEA 83)

TABLE 3C: Boise, ID (BEA 151)

TABLE 3D: Salt Lake City, UT (BEA 153)

Table 3A: Columbia, SC (BEA 24)

Channel Block 401-600 Licensed Channels

Nextel affiliates

20	ATLANTIC CELLULAR CO LP
20	BOSTON COMM GROUP INC
15	CENTENNIAL TELECOMM INC
30	DIAL CALL INC
149	MOTOROLA INC
5	SMART SMR INC
31	SOUTHEASTERN SMR LLC
10	SUNRISE COMM INC
15	TRANSIT COMM CORP

Total channels: 295

All others

5	BATES, TOM
5	CANN, WILLIAM R
5	CAROLINA ELECTRONICS SALES
2	CHARPING, CARROLL E
10	COMM SPECIALISTS INC
3	CURRIN JR, HENRY R
2	DEADWYLER, HAROLD
5	DEADWYLER, HAROLD E
5	DIDOW, NICK
6	DUKE POWER CO
5	E F JOHNSON CO
5	ELECTRONIC COMM SERVICE
4	JONES, TIM
3	LOVINGGOOD, DON A
10	MORRIS COMM INC
15	MPX SYSTEMS INC
15	PALMER COMM INC
5	PARNELL, ROBERT
5	PARNELL, ROBERT E
5	SHEALY, STACY B
18	SOUTH CAROLINA COMM LP
2	SOUTHERN DISTRIBUTING CO
5	STEWART JR, JAMES M
5	STULL, CHARLES C
2	SULLIVAN, JAMES K
5	SYNCOM INC
10	WRIGHT JR, JESSE L

Total channels: 167

Table 3B: New Orleans, LA (BEA 83)

Channel Block 401-600 Licensed Channels

Nextel Affiliates

15	COASTEL INC
5	DW COMMUNICATIONS INC
15	HERMANN, THOMAS C
3	JASPER COMMUNICATIONS INC
5	LOUISIANA COASTAL COMMUNICATIONS
5	MORGAN COMMUNICATIONS INC
374	MOTOROLA INC
5	PENNINGTON, JOHN L
130	SABER COMMUNICATIONS INC
3	SABER COMMUNICTIONS INC
5	SMART SMR INC
17	TWO WAY COMMUNICATIONS INC

Total channels: 582

All others

5	COASTAL PRODUCTS SERVICE
5	COMMUNICATIONS CENTER INC
5	DAVID, HENRY E
3	DAVIS, HERBERT R
2	GOYLE, GARY P
5	GROCE WALTER:GROOME DENNIS III
5	GROOME III, DENNIS H
5	HAMILTON RADIO COMMUNICATIONS INC
3	KING, EVERETT
10	LAND LINE COMMUNICATIONS
4	LOUISIANA COMMUNICATIONS & ELECTRONIC SERVICES
5	METROLINK COMMUNICATIONS CORP
5	METROLINK COMMUNICATIONS CORPORATION
2	MOBITEL COMMUNICATION SERVICES INC
5	MORGAN COMMUNICATIONS INC
5	O NEIL, JACK
5	RADIO MAN INC
2	RADIO SYSTEMS INC
5	RAGUSA, B:RAGUSA, D:REED, B:CLOY, D
2	REED, SHERRYL
4	SCALISE, RONALD J
5	SMITH, CECIL R
5	SPECTRUM RESOURCES INC
10	TRANSGULF COMMUNICATIONS
5	WITTE, ROSE M:TRUST, ROSE W

Total channels: 117

Table 3C: Boise, ID (BEA 151)

Channel Block 401-600 Licensed Channels

Nextel affiliates

5	MOTOROLA INC
1	ONE COMM CORP NA
14	ONECOMM CORP N A
16	QUESTAR TELECOM INC
3	SMART SMR INC

Total channels: 39

All others

5	ADVANCED MOBILE COMM INC
4	CALHOUN, ROBERT L
10	CLARK COMM
5	COLUMBIA COMM SERVICES CORP
5	COOPER, MARTHA L
10	CRAWFORD, WILLIAM R
5	DETTLE, ROBERT E
5	GEM COMM
5	GEM COMM INC
5	GOODMAN, STEPHEN
3	HEWLETT PACKARD INC
5	IDAHO COMM LIMITED PARTNERSHIP
30	IDAHO COMM LP
5	IDAHO COMMUNICATIONS LP
10	INTERMTN COMM OF SO IDAHO INC
5	KAAE, KENNETH W
5	MARTIN, TERRY
5	MEISSNER, CHUCK
10	MELUSKEY, BENJAMIN
6	MOUNTAIN WEST COMM INC
5	OLSEN, REID
1	POTOMAC CORP
10	RADIO SERVICE COMPANY
8	RIEBE, DAVID S
10	SCHMALTZ, RICHARD
5	TEL CAR INC
5	WESTERN AIRCRAFT INC

Total channels: 187

Table 3D: Salt Lake City, UT (BEA 153)

Channel Block 401-600 Licensed Channels

Nextel affiliates

5	K O Z INC
15	MOTOROLA SMR INC
195	ONECOMM CORPORATION N A
14	QUESTAR SERVICE CORP
35	QUESTAR TELECOM INC
5	QUESTAR TELECOM INC.
10	QUESTAR TELECOM INC:ADVANCED MOBILECOMM INC
40	SKAGGS TELECOMMUNICATIONS SERVICE INC
10	SMART SMR INC
20	WORD PERFECT CORPORATION

Total channels: 349

All others

5	ALPHA COMM INC
5	ALPHA COMM SITES INC
5	COX, JAMES S
1	CRAWFORD, CARL
5	ERTMAN, RICHARD
5	FREUDENBERGER, ROBERT
5	FULLER, DAVID H
5	HARDING, J BRUCE
5	HERCULES INCORPORATED
5	LEIFSON, BRIAN
20	LINK COMM INC
5	LOCKWOOD, JOHN
10	M B R CORP
6	MICROWAVE DISTRIBUTION INC
5	MILLER, SCOTT
5	ONECOMM CORPORATION N A
40	POTOMAC CORP
5	ROSE WITTE TRUST:WITTE, ROSE M
10	SMR OF UTAH INC
1	STODDARD, CURTIS
5	WOOD, ROBERT
2	ZUNDELS RADIO

Total channels: 160

EXHIBIT 3

SUMMARY OF SMR REVISED PLAN

No Auctions

SMR WON is opposed to auctioning the already licensed 861-866 MHz Band. Auctioning licensed spectrum is inconsistent with the 1993 Competitive Bidding Amendments to the Communications Act. Congress did not want existing service to the public disrupted by auctions.

If Auctions

SMR WON is opposed to any auction plan which does not fully protect incumbent licensees. SMR WON would accept auctions which protect incumbent rights in auctions.

Auction Band. Auctions should be held in another band identified by the Commission.

Only Auction 100 Channels in 862.5 - 866 MHz. If the Commission insists on auctions in the lower 800 MHz band, it should only auction channels 500-600, to reduce the impact on incumbent licensees, and so that enough spectrum is available to relocate all licensees. Spectrum efficient equipment only could be used by auction winners.

Block Size. Two blocks of 50 channels would be auctioned in each BEA; Second block auctioned in 5 blocks of 10 channels each. This is consistent with Nextel 1993 observation that 42 channels is minimum necessary to do frequency reuse.[1]

Market Size. Auctions should be held in BEA markets.[2]

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[1] AMTA proposes on reply 200 channels auctioned in two frequency blocks of 120 and 80.

[2] AMTA supports BEA auctions.