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October 27, 2003

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FEDERAL COMMUNICATIONS COMMISSION  
OFFICE OF THE SECRETARY

Ms. Marlene H. Dortch  
Secretary  
Federal Communications Commission  
445 12<sup>th</sup> St., S.W.  
Washington, DC 20554

RE FCC Docket Nos. 97-21 and 96-45 In the matter of: Nomination for  
Universal Service Administrator's Board of Directors

Dear Ms. Dortch

In connection with the referenced Nomination for Universal Service  
Administrator's Board of Directors, AT&T nominates Mr. Joel Lubin to  
represent the Interexchange Carriers with more than \$3 billion in annual  
operating revenues for the term beginning January 1, 2004

Mr. Lubin has over thirty-four years of experience with AT&T working  
on complex industry issues. He has developed a detailed knowledge of the  
telecommunications industry, concerning, among other things, universal  
service, access charge reform, and local exchange competition. This  
experience coupled with Mr. Lubin's quantitative finance and managerial  
skills will enable him to represent the IXC perspective on the USAC Board in  
an expert and professional fashion.

I have enclosed a copy of Mr. Lubin's biography.

Sincerely,

A handwritten signature in black ink, appearing to read "L. Cali".

cc Accounting Policy division, Wireline Competition Bureau  
S. Barash  
B. Tramont

C

## JOEL E. LUBIN

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Mr. Lubin is Federal Government Affairs - Vice President at AT&T. He is responsible for developing public policy at the federal and state levels. In particular, he formulates regulatory policies associated with access charges, universal service, local exchange competition and LEC regulation.

Mr. Lubin has over thirty four years experience with AT&T. He started with Bell Telephone Laboratories in 1969 developing computer models to solve business problems. In 1972 he transferred to Long Lines, a department of AT&T, where he held various positions conducting economic analysis on telecommunications issues, and developing computer systems to support AT&T's national sales force.

From 1984 to the present, Mr. Lubin has taken on major telecommunications industry issues that required directing the development of economic analysis, formulating public policy positions and advocating those positions to federal and state regulators. In addition, Mr. Lubin managed, directed and led large interdepartmental teams addressing these complex problems. Finally, he has represented AT&T in various external coalitions, and negotiated solutions to complex industry problems.

Mr. Lubin has testified before the FCC and Federal-State Joint Boards on numerous occasions addressing both access and universal service issues. He was also appointed by the Federal-State Joint Board to participate in a multi-year Rural Task Force to address universal service issues associated with rural telephone companies. Mr. Lubin is currently the Vice-Chairman of the Universal Service Administration Company (USAC) Board.

Mr. Lubin received a BA degree in Mathematics from Wilkes University in 1969. He also earned an MS Degree in Operations Research/Engineering Methods from Columbia University in 1973 and an MBA from Fordham University in 1976.