

Task Force on the Prevention of Waste, Fraud, and Abuse

September 22, 2003

Mr. George McDonald
2120 L Street, NW
Suite 600
Washington, DC 20037

Dear Mr. McDonald,

Enclosed please find the final report of the Task Force on the Prevention of Waste, Fraud, and Abuse. The report contains a number of recommendations for the Universal Service Administrative Company and the Federal Communications Commission. The Task Force urges USAC and the FCC to begin assessing and implementing these recommendations as soon as possible.

The Task Force also wishes to thank you and your staff for the support we received in completing our work. The use of an outside facilitator was particularly valuable. Lisa contributed to the final product by keeping us focused on our task and processes.

Sincerely,

Lauren Brown, EarthLink
Harry Cook, BellSouth
Sara Fitzgerald, Funds For Learning, LLC
Maureen Foley, Center City Consortium
Wayne Hay, Westchester Library System
Win Himsworth, E-rate Central
Vicki Hobbs, Rural School & Community Trust
Toni Pickle, Pioneer Telephone Cooperative, Inc.
Gary Rawson, Mississippi Department for Information Technology Services
Ron Reynolds, California Association of Private School Organizations
Alecha Stackle, Dell, Inc.
Barbara Buckhorn Stoll, Sprint
Tony Wening, Missouri Research & Education Network
Robert Westall, School District of Philadelphia