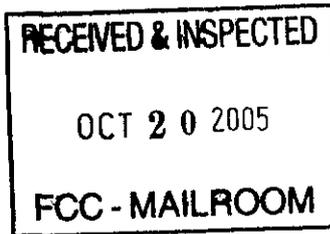


Owyhee Community Health Facility  
P.O. Box 130 Owyhee, Nevada 89832 (775) 757-2415

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Monday, October 17, 2005

Office of the Secretary  
Federal Communications Commission  
445 12<sup>th</sup> Street, S.W., Room TW-A325  
Washington, D.C. 20554



**In the Matter of: Nomination for Universal Service Administrator's Board of Directors,  
CC Docket Nos. 97-21 and 96-45**

Dear Commissioners:

I hereby nominate Alison Hughes, MPA and Director, Rural Hospital Flexibility (Flex) Program for Arizona, for reappointment to the Universal Service Administrative Company (USAC) Board of Directors. I believe it is imperative that Alison continues to serve as the representative for rural health care providers that are eligible to receive discounts through the USAC.

Ms. Hughes has done an outstanding job of serving on the USAC board so far, and has been diligent about informing the rural health interests about USAC opportunities. Her expertise in rural health issues and telemedicine technology, coupled with her developing interests in the applications of health information technology is beneficial to USAC, especially since these issues are a high priority in the current Administration. She has been extremely supportive of the Tribal and Indian Health Service (IHS) health care agencies in Arizona, Nevada and Utah, and has worked to make sure we are included in her efforts.

As the Tribal Health Administrator/Hospital CEO of the Owyhee Community Health Facility, I am an employee of the Shoshone-Paiute Tribes of the Duck Valley Indian Reservation. In that capacity I have worked with Alison on several healthcare issues, as we are part of the IHS' Phoenix Area Office assigned area of responsibility. I have the utmost of respect for her and for her ability to genuinely represent rural and frontier health care providers on the USAC Board of Directors. We sincerely hope you will reappoint her to the USAC board. Her biographical information is attached.

Sincerely,

  
Alan J. Burgess, CFAAMA, CHE  
Tribal Health Administrator/Hospital CEO  
Diplomate in Healthcare Administration

No. of Copies rec'd 044  
List A B C D E

## Biographical Sketch

Alison M. Hughes  
2223 E. Edison Street  
Tucson, Arizona 85719  
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Home 520 881-0917  
Email: [ahughes@u.arizona.edu](mailto:ahughes@u.arizona.edu)  
[Alison1@dakotacom.net](mailto:Alison1@dakotacom.net)

### Employment

2001-2005 Director, Rural Health Office (retired as RHO director 7/1/05)  
2000-present Director, Arizona Medicare Rural Hospital Flexibility Program, Rural Health Office, Mel and Enid Zuckerman College of Public Health  
1996-present Associate Director, Outreach, Arizona Telemedicine Program, University of Arizona  
1985-present Lecturer in public policy and leadership, University of Arizona  
1982-83 U.S. Congress. Congressional Aide, District 2 Arizona  
1975-82 Executive Director, Tucson Women's Commission  
1970-75 Grants Coordinator, Pima Community College

### Volunteer Positions in Professional Organizations

#### National

National Association of State Offices of Rural Health, Board Member (President-Elect)  
Universal Services Administrative Corporation, Board Member (2002-2005)  
National Rural Health Association, Policy Board Member (present)

#### State

- Arizona Rural Health Association (board president 2005-06)
- Arizona State Legislature, Rural Physician Study Committee 2002-03. Legislative appointment.
- Arizona Department of Health Services, Bureau of Emergency Services, AED Advisory Committee 2002-03
- Health Services Advisory Group, Consumer Advisory Board, 2003
- Arizona Department of Health Services, hospital bioterrorism committee, 2002-present
- Arizona Department of Health Services, Office of Native American Liaison, planning committee, 2002 Arizona Native American Primary Care Resources Workshop Series
- Arizona Health Policy Roundtable. Founder and organizer. A gathering of leaders in a variety of state and health and social service organizations to explore current health policy issues. (1998-2004)

- Arizona Turning Point Technology Subcommittee Communications Work Group member 1998-99

## **Education**

MPA '85 Kennedy School of Government, Harvard University

## **Federal Funding Agency Review Committees**

- Peer Review Committee Member, telehealth network grants, Office of the Advancement of Telehealth (2003)
- Peer Review Committee Member: Family Strengthening Program, Substance Abuse and Mental Health Agency, August, 2000.
- Chair, Federal Peer Review Committee for Rural Health Outreach Grants, February 2000. (Federal Office of Rural Health Policy.)
- Peer Review Committee Member: Federal Office of Rural Health Policy Outreach and/or Network Grants. 1995-99.
- Peer Review Committee Member: Substance Abuse and Mental Health Agency, Community Partnership grants application cycle, 1998. State Incentive Program, 1999.
- U. S. Department of Education: Eisenhower Leadership Grants Peer Reviewer 1994-95.
- U.S. Department of Health and Human Services: Peer Review Committee for Rural Hospital Transition Grants.
- U.S. Department of Education: Special Services/Talent Search programs, the Women's Educational Equity Act, title X, and the Emergency School Assistance Act (1972-76)

## Honors

- 2005 Recipient "Woman in Profile," awarded by Women In Healthcare executives, Tucson Chapter.
- 2003 and 2004 (two years) Recognition award from Indian Health Services, Tucson Area Office for contributions.
- 2003 Recipient of University of Arizona Service Award through the Mel and Enid Zuckerman Arizona College of Public Health.
- 2002 Recognition from HRSA Secretary Tommy Thompson for contributions as a member of the National Advisory Committee on Rural Health
- 2001 Black Women's Task Force, Tucson, "Unsung Heroine" award
- 2000 and 2001 American Public Health Association, Medical Care Section. Certificate of Appreciation for Outstanding Service.

## Selected Publications

Krupinski, Elizabeth, PhD; Hughes, Alison, MPA; Barker, Gail, MBA; Lopez, Ana Maria, MD, MPH; Weinstein, Ronald S., MD.: "Fluctuations in Telemedicine Case Volume: Correlation with Personnel Turnover Rates. Telemedicine Journal and E-Health. Volume 9, Number 4, 2003.

Survey Results from the Arizona Enterprise Communities Telemedicine Questionnaire. American Telemedicine Association 2000 Annual Meeting. Co-authors, Driesen, Kevin E., MPH, MA, Hughes, Alison, MPA.

Weinstein, Ronald S., MD. Hughes, Alison, MPA. *Telemedical Project in Arizona*. Article published in "Health Center Management," September/October 1999.

Weinstein, Ronald, MD., Hughes, Alison, MPA, McNeill, Kevin, PhD. "Issues in Telecommunications Access to Bring Telemedicine to Native American Health Facilities." Testimony provided to the Federal Communications Commission in May 1999, and in December, 1999.

Hughes, Alison, MPA. *Riding the HPSA Trail*. Article published in Rural Health Notes, January 199 Issue of Medical Care Section, Rural Health Committee publication, American Public Health Association.

Hughes, Alison, MPA. *Connecting Arizona's Enterprise Communities: Strategic Plan and Resource Guide for Telemedicine and Internet Connections*, 1998. Publication made possible with funding support from the U.S. Department of Commerce, TIIAP. (Principal Investigator on Grant)

Hughes, Alison, MPA. *Filerman Officers Up A Challenge*. Article published in "Rural Route," the national publication for the Interdisciplinary Health Care for Rural Areas Grant Program. November/December, 1996.

#### **Journal Reviews**

- *Journal of Rural Health*. Peer Reviewer in Fall, 2001
- *Rural Health Research Journal*. Peer reviewer for Summer 1999 and Spring 1995 issues
- *Journal of the National Cancer Institute*. Peer Reviewer for Spring 1994 issue