

DEPARTMENT OF MENTAL HEALTH

State of Mississippi

239 North Lamar Street
1101 Robert E. Lee Building
Jackson, Mississippi 39201



(601) 359-1288
FAX (601) 359-6295
TDD (601) 359-6230

Edwin C. LeGrand III - Executive Director

May 4, 2007

William Rudman, Ph.D., Co-Director
Center for Health Informatics and Patient Safety
Patient Safety and Surveillance Center
University of Mississippi Medical Center
880 Lakeland Drive
Jackson, MS 39216-4505

Dear Dr. Rudman:

On behalf of the Mississippi Department of Mental Health, please let this letter serve to verify our support of your application to the FCC's Pilot Network Program (WC Docket number 02-06). The proposed pilot network will provide expanded connectivity for the service provider entities within our state mental health network and further enable the expansion of HIT development in our sites. We strongly believe in the need to enhance the infrastructure for HIT within our rural state. Expanded connectivity, as proposed within your pilot network, is the key to successfully implementing HIT applications within the state's healthcare systems.

The pilot network members represent a broad array of healthcare providers. Such diverse partners speak to the solidarity of our healthcare leaders to bring HIT to the forefront of our state's delivery system. We are very excited about this proposed pilot network and will continue to work with your team throughout the development and implementation process. We will continue to support this expanded connectivity through funds we are currently using to pay for existing connectivity.

Please call if additional information is needed.

Sincerely yours,

A handwritten signature in black ink, appearing to read "Edwin C. LeGrand III", is written over the typed name.

Edwin C. LeGrand III
Executive Director

ECL:kmb



MISSISSIPPI DEPARTMENT OF HEALTH

May 2, 2007

William Rudman, Ph.D.
Co-Director
Center for Health Informatics and Patient Safety
Patient Safety and Surveillance Center
University of Mississippi Medical Center
880 Lakeland Drive
Jackson, MS 39216-4505

Dear Dr. Rudman:

On behalf of the Mississippi Department of Health, this letter documents support of your application to the FCC's Pilot Network Program (WC Docket number 02-60). Your pilot network proposal will expand connectivity for our state health clinics that serve the healthcare needs of citizens in our rural, geographically isolated counties. We will continue to fund costs associated with the upgrades in connectivity provided through this proposal.

The need for connectivity lies at the heart of future development of HIT within our state. We are excited to be a part of this proposal and look forward to future programmatic applications such as provider continuing education and patient education materials that will be available to our sites.

Again, we strongly support this proposed pilot network and will continue to work with you and the network members to successfully expand connectivity within our rural state's health care delivery system. We will continue to support this expanded connectivity through funds we are currently using to pay for existing connectivity.

Please call me if additional information is needed.

Sincerely,

A handwritten signature in cursive script, appearing to read "Michael D. Scales".

Michael D. Scales
Chief Information Officer

BRIAN W. AMY, MD, MHA, MPH • STATE HEALTH OFFICER

570 East Woodrow Wilson • Post Office Box 1700 • Jackson, Mississippi 39215-1700
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MISSISSIPPI PRIMARY HEALTH CARE ASSOCIATION

6400 Lakeover Road / Suite A / Jackson, MS 39213 / (601) 981-1817 / Fax (601) 981-1217

Executive Director:
ROBERT M. PUGH, MPH
Email: rmpugh@mphca.com

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Wilbert L. Jones
President
James Nunnally
President-Elect
Marilyn Sumerford
Immediate Past-President
Shirley Ellis
Secretary
Eddie Anthony
Treasurer
Jasmin Chapman, DDS
Member-at-Large
Kaye Ray
Member-at-Large

May 1, 2007

William Rudman, Ph.D.
Co-Director
Center for Health Informatics and Patient Safety
Patient Safety and Surveillance Center
University of Mississippi Medical Center
880 Lakeland Drive
Jackson, MS 39216-4505

Re: FCC Pilot Network Project

Dear Dr. Rudman:

On behalf of the twenty-two Community Health Centers (CHCs) affiliated with the Mississippi Primary Health Care Association (MPHCA), please accept our support for the referenced FCC Pilot Network project, WC docket number 02-60. We are excited to be a part of this statewide effort to bring HIT connectivity to a diverse number of healthcare providers and provider organizations.

The proposed FCC pilot network will expand the infrastructure for HIT connectivity within our CHCs and enable our providers to access much needed program applications such as continuing education, patient education, and hyperlinks to the expertise and knowledge base of the University of Mississippi Medical Center. Such connectivity furthers the development and implementation of HIT across our CHC sites and will greatly enhance our abilities to provide quality healthcare for the rural populations served through these "Safety Net" organizations.

Mr. T.C. Washington, Health Information Systems Coordinator for the MPHCA, will continue to work with you and the pilot network team as the process continues. MPHCA will continue to support this expanded connectivity through funds we are currently using to pay for existing connectivity.

Please let me know if you need additional information, as we are excited to be a part of this proposal and look forward to its successful implementation across our state.

Sincerely,

Robert M. Pugh, MPH
Executive Director

RMP/vn



Information & Quality
HEALTHCARE

385-B Highland Colony Parkway
Suite 504
Ridgeland, MS 39157
Tel: 601.957.1575, ext. 247
Fax: 601.956.1713
E-Mail: jmcilwain@msqio.sdps.org

May 1, 2007

JAMES S. McILWAIN, JR., MD
President

William Rudman, Ph.D.
Co-Director
Center for Health Informatics and Patient Safety
Patient Safety and Surveillance Center
University of Mississippi Medical Center
880 Lakeland Drive
Jackson, MS 39216-4505

Dear Dr. Rudman:

On behalf of Information & Quality Healthcare (IQH), the MS Medicare Quality Improvement Organization, this letter documents support of your application to the FCC's Pilot Network Program (WC Docket number 02-60). The proposed pilot network will support the expansion of connectivity across the continuum of healthcare providers within our rural state. Such connectivity is vital to the future development of HIT within our state, particularly within our geographically isolated healthcare provider sites.

IQH recognizes the importance of providing HIT and providing linkages for rural healthcare providers, enabling them to access continuing education as well as decision support for HIT issues. The coordination of the Community of Practice Support Network (COPSN) by IQH will further our dedication to HIT development and implementation within Mississippi's healthcare system.

I look forward to the implementation of this exciting project. Please let me know if additional information is needed.

Sincerely,

A handwritten signature in black ink, appearing to read 'James McIlwain, MD', with a stylized flourish at the end.

James McIlwain, MD
President, IQH
Co-chairman MS Health Information Technology Infrastructure Task Force

JSM/pbt

APPENDIX 2

Biographical Sketches

Robert Galli, M.D.

William Rudman, Ph.D.

C. Andrew Brown, M.D.

Susan Hart-Hester, Ph.D.

Robert L. Galli, M.D.

Professor and Chair of Emergency Medicine
University of Mississippi Medical Center
2500 North State Street
Jackson, Mississippi 39216
Phone: (601) 984-5570
Fax: (601) 984-5583
Email: rgalli@emergmed.umsmed.edu

PROFILE

Dr. Galli is the Chairman of the Emergency Medicine department at the University of Mississippi Medical Center. The department includes 30 Emergency Medicine residents and 13 faculties. Ongoing programs include AirCare Helicopter Ambulance Service, Medical Toxicology, Emergency Ultrasound, Sexual Assault Forensic Examination Program and Level 1 Trauma Center. The newest program from the Department of Emergency Medicine involves Telemedicine: TelEmergency. The department has developed a unique emergency training program for nurse practitioners. The program sees approximately 1,000 patients per month and has attracted approximately \$1,000,000 in funding.

EDUCATION/TRAINING

Los Angeles Regional Poison Control, Los Angeles, CA, Toxicology Preceptorship, 1988 – 1991
UCLA Medical Center, Los Angeles, CA, Emergency Medicine Residency, 1984 – 1986
Yale-New Haven Hospital, New Haven, CT, Internal Medicine Residency, 1982 – 1984
Yale-New Haven Hospital, New Haven, CT, Internal Medicine Internship, 1981 – 1982
Yale University School of Medicine, M.D., 1981
Northeastern University, Pre-medical Studies, Faculte' Libre Medecine, 1976 – 1978
Rutgers University, 1974 – 1976
Swarthmore College, B.A., 1972
College d'Europe, European Studies, 1971

CERTIFICATIONS/LICENSURE/REGISTRATIONS

Medical Licensure – Mississippi, 1994
Medical Licensure – California, 1985
American Board of Medical Examiners
American Board of Internal Medicine (ABIM), 1985
American Board of Emergency Medicine (ABEM), 1988, 1998

APPOINTMENTS/HONORS/AWARDS

Nominated, Rhodes Scholar, 1972
President, American Studies, Bruges, Belgium, 1971
Hunter Grubb Study Grant, Swarthmore College, 1971
Scholarship Abroad, College d'Europe, Bruges, Belgium, 1971
Brooks Political Science Scholarship, Swarthmore College, 1970

PROFESSIONAL ASSOCIATIONS

American College of Physicians
American College of Emergency Physicians
ACEP – Mississippi Chapter, Emergency Medicine
Emergency Medicine Residents' Association
Alpha Omega Alpha
Association of Academic Chairs of Emergency Medicine
American Telemedicine Association
Society of Academic Emergency Medicine

3

Gov. Exec

Order

BIOGRAPHICAL SKETCH

Provide the following information for the key personnel and other significant contributors.
Follow this format for each person. **DO NOT EXCEED FOUR PAGES.**

NAME William J. Rudman, PhD <hr/> eRA COMMONS USER NAME brudman	POSITION TITLE Professor, Health Information Management Professor, Department of Medicine		
EDUCATION/TRAINING <i>(Begin with baccalaureate or other initial professional education, such as nursing, and include postdoctoral training.)</i>			
INSTITUTION AND LOCATION	DEGREE <i>(if applicable)</i>	YEAR(s)	FIELD OF STUDY
Westminster College, Salt Lake City, Utah	B.S.	1976	Liberal Arts
University of Illinois, Urbana-Champaign, Illinois	M.A.	1983	Sociology
University of Illinois, Urbana-Champaign, Illinois	Ph.D.	1985	Sociology
University of Mississippi Medical Center, Jackson, Mississippi	B.S.	1999	Health Information Management

A. Positions and Honors

Positions and Employment

1979-1984	Graduate Teaching and Research Assistant, Department of Sociology, University of Illinois, Urbana-Champaign, IL
1984-1988	Assistant Professor, Health and Sports Studies, Department of Physical Education, Miami University, Oxford, OH
1988-1990	Assistant Professor, Physical Education and Recreation, Department of Health, The Ohio State University, Columbus, OH
1990-1991	Chief Health Educator, Social Science Research, Illinois Cancer Council, Chicago, IL
1991-1995	Assistant Professor, Healthcare Supervision and Management, Health Information Management, School of Health and Rehabilitation Sciences, University of Pittsburgh, Pittsburgh, PA
1991-2001	Associate Professor, Healthcare Supervision and Management, Health Information Management, School of Health Related Professions, University of Mississippi Medical Center, Jackson, MS
1995-2003	Associate Professor, Health Information Management, School of Health Related Professions, University of Mississippi Medical Center, Jackson, MS
2001-Present	Professor, Health Information Management, School of Health Related Professions, University of Mississippi Medical Center, Jackson, MS
2003-2006	Deputy Director, Patient Safety and Surveillance Center, University of Mississippi Medical Center, Jackson, MS
2003-Present	Professor, Health Information Management, School of Health Related Professions, University of Mississippi Medical Center, Jackson, MS
2003-Present	Professor of Medicine, School of Medicine, University of Mississippi Medical Center, Jackson, MS
2004-Present	Co-Director Clinical Health Science Graduate Program, School of Health Related Professions, University of Mississippi, Jackson MS
2004-Present	Research Coordinator Grants and Contracts, School of Health Related Professions University of Mississippi Medical Center, Jackson MS
2006-Present	Core Co-Director, Informatics Core - Institute for Geographic and Minority Disparity, University of Mississippi, Jackson MS
2006-Present	Co-Director for the Center on Patient Safety and Surveillance (CHIPS), University of Mississippi, Jackson MS

Professional Memberships

Member, American Health Information Management Association
 Member, Association of Management

Honors

2004-Present	Editorial Board, Information & Management in Health (journal)
2005-Present	Steering Committee, State of MS Coalition for Patient Safety
2005-Present	Disaster Planning Committee, University of Mississippi Medical Center, Jackson, MS
2006-Present	Chair, Program Committee – Mississippi HIMMS

2006-Present Advisory Board, Mississippi Health Advocacy Program
 2006-Present Co-Editor-In-Chief, Perspectives in Health Information Management (journal)
 2006-Present Electronic Health Record Committee, University of MS Medical Center, Jackson, MS
 2006-2007 Health Information Security and Privacy Committee: Steering Committee: Chair, State Variations Working Group
 2006-2008 Board of Directors, FORE, American Health Information Management Association
 2006-2008 Expert Panel, Dept. of Health & Human Service's Economic Analysis of Health Information Technology in the Ambulatory Setting
 2007-2009 Member, Governor's Mississippi Health Information Infrastructure Task Force

B. Selected Peer-reviewed Publications

1. Garrett, P., Brown, C.A., Hart-Hester, S., Hamadain, E., Dixon, C., Pierce, W., Rudman, W.J. (2006) "Identifying Barriers to the adoption of new technology in rural hospitals: A case report" Perspective in Health Information Management (Fall) 3;9:1-11.
2. Rudman, W.J., Bailey, J., Miller-Davis, P., Garrett, P., Cohen, F., and Brown, C.A. (2006) "Healthcare Provider Perceptions about Teamwork and Safety Culture from Small Rural Hospitals in Mississippi" Patient Safety and Quality Healthcare (Nov./Dec.) 3,6: 46-49
3. Lesniak, K.T., Rudman, W.J., Rector, M.B., and Elkin, T.D. (2006) "Psychological Distress, Stressful Life Events, and Religiosity in Younger African American Adults" Mental Health, Religion and Culture (March); 9(1): 15-28.
4. Brown, C.A., Bailey, J., Garrett, P., and Rudman, W.J., (2006) "The pharmacist-physician relationship in the detection of ambulatory medication errors." The American Journal of the Medical Sciences. (January); 331(1): 22-24.
5. Brown, C.A., Bailey, J., Miller-Davis, M., Garrett, P., and Rudman, W.J., (2005) "Improving Patient-Safety Through Information Technology" Perspective in Health Information Management: (Fall) 2;5:1-12
6. Rudman, W.J., Bailey, J., Hope, C. Brown, C.A., (2005) "The impact of a Web Based reporting System on variations in Medication Error Occurrence Reports: Comparing Web-based Occurrence Reports to Paper Occurrence Reports" Advances in Patient Safety: From Research to Implementation Vol. 3:195-205.
7. Cohn, F., and Rudman, W.J., (2004) "Fix the Broken Bones and the Broken Homes: Domestic Violence and Patient Safety" Joint Commission Journal on Quality and Safety (Nov) 30:11:636-646.
8. Bailey, J., and Rudman, W.J. (2004) "The Expanding Role of the Health Information Management Professional : Where Research and the Health Information Management Role Intersect" Perspective in Health Information Management (Sept.) 20:1,7
9. Cohn, F., and Rudman, W.J. (2004) "Integrating Ethics Education into the Clinical Setting" Academic Exchange Quarterly (Fall) 8,3.
10. Rudman, W.J., Brown, C.A., Hewitt, C., Carpenter, W., Campbell, B., Tubbs, T., Noble, S.L., (2002) "The use of Data Mining Tools in the identification of Medication Error Near Misses and Adverse Drug Events" Topics in Health Information Management 23:2:94-101.
11. Brown, C.A., Rudman, W.J., Hughes, G., Rogers, H., Smith, M. (2002) "Addressing Ambulatory Care Errors in Mississippi" Topics In Health Information Management 23:2:47-58
12. Rudman, W.J. and Hewitt, C. (2001) "Don't Ask Don't Tell: Coding Intimate Partner Violence" Educational Perspectives in Health Information Management (3,2): 39-47.
13. Rudman, W.J., Carpenter, W., Eskra, D. and Hewitt, C. (2000) "Surveillance Alert: Mining for Medication Errors" Proceedings for the 15th Annual Primary Care Research Methods and Statistics Conference, San Antonio Texas.
14. Rudman, W.J. and Hewitt, C. (October 2000) "Turning data into information: Integrating outcomes data into performance improvement efforts" Proceedings for the International Federation Records Organization, International Meetings, Sydney Australia.
15. Rudman, W.J. and Hewitt, C. (November 2000) "Use of statistical analysis in assessing appropriate documentation and coding" Topics in Health Information Management (21,2):
16. Rudman, W.J. and Davey, D. (2000) "Identifying domestic violence within inpatient hospital admissions using medical records" Women & Health. Vol.30, No. (4): 1-12.
17. Rudman, W.J. and Hewitt, C. (2000) "Don't Ask Don't Tell: Coding Intimate Partner Violence" White Paper for the Family Violence Prevention Fund.
18. Rudman, W.J. and Hewitt, C. (1999) "ORYX: Opportunity gained or lost" Journal of the American Health Information Management Association (70:6): 48-52
19. Groat, B.A. and Rudman, W.J. (1999) "The Balanced Budget Act of 1997: Bringing HIM and the Rehabilitation Therapies closer together" Topics in Health Information Management (19:3): 32-40.

20. Rudman, W.J. and Hewitt, C (1998) "ORYX: Are you ready for outcomes measurement in HIM" At the crossroads: Tools for the 21st century. Proceeding for the 70th National American Health Information Management Associations National Conference: 309-318
21. Rudman, W.J. and Davey, D. (1998) "Does gender make a difference: Factors that influence salary level within Health Information Management" Topics in Health Information Management (18:4): 89-94
22. Rudman, W.J. and Daniel, S. (1998) "Developing case based and client centered educational curricula in Health Information Management" Educational Perspectives in Health Information Management (1/1): 15-23
23. Rudman, W.J. (1998) "Implementation of Outcomes Measures and Statistical Process Control Methodologies in Quality Assurance and Utilization Review Efforts within Health Information Management Departments", Topics in Health Information Management (18/3): 1-7
24. Rudman, W.J. (1997) "Servant leadership in Health Information Management" Proceedings for the 69th American Health Information Management Association National Conference: 97-112.
25. Watzlaf, V., Rudman, W.J., Abdelhak, M., Anania-Firouzan, P. (1997) "Regional variations in health information managers roles and functions" Journal of the American Health Information Management Association, (68/1): 51-56.
26. Rudman, W.J. and Spence, L (1996) "Redefining Leadership: Meeting New Challenges in Health Care" Proceedings for the 68th American Health Information Management Association National Conference: 7-12.
27. Rudman, W.J., Watzlaf, V., Abdelhak, M., Borges, E., Anania-Firouzan, P (1996) "Career paths, mobility, and advancement for Health Information Professionals" Journal of the American Health Information Management Association (67/7): 67-71.
28. Rudman, W. J. (1996) "Defining the Future of Technology in Health Information Management," Journal of the American Health Information Management Association, (67/1): 48-54.
29. Rudman, W.J., McClellan, P., and Lipping, A. (1995) "Sexual Harassment in Health Information Management Departments" Proceedings for the Association of Management 13th International Meetings, vol. 13, no. 1:127-132.
30. Rudman, W. J. (1995) "Implementing Statistical Process Control Measures into Health Information Management Departments: Redefining Roles and Functions of Health Information Professionals," Proceedings for the 67th American Health Information Management Association national conference: 215-230.
31. Rudman, W. and Gumbita, L. (1995) "Research Review: The Effect of Barriers to Communication on Job Satisfaction and Perceived Work Productivity," Topics in Health Information Management, May, Vol. 15(4): 70-80.
32. Rudman, W. J. (1995) "The Effects of Education on Career Advancement Patterns of Health Information Managers as Leaders in Health Care Reform," Journal of the American Health Information Management Association, (66/1): 45-49
33. Rudman, W. J. and Kearns, L. (1995) "Administrator Perceptions of Health Information Managers as Leaders in Health Care Reform," Topics in Health Information Management, Vol. 15(3): 9-17.
34. Rudman, W. J., Anania-Firouzan, P. and Polenik, D. (1994) "Re-engineering Management in Health Information," Journal of Clinical Data Management, Vol. 1, #8 (Nov): 4-5.
35. Lipping, A., Rudman, W. J. and Beaty, K. (1994) "Redefining Human Diversity Within Health Care Setting: An Organizational Versus Departmental Approach," Proceedings for the Association of Management International Conference, Vol. 12, #1: (122-127).
36. Rudman, W. J. and Rohrer, W. (1994) "Implementing Statistical Process Control Measures in Health Information Departments," Journal of Health Information Management Research, 2(2), (winter/spring): 42-51.
37. Rudman, W. J. (1994) "Implementing Change in the Work Redesign Process," Topics in Health Information Management, 14(4), 59-67.
38. Rudman, W. J. and Lipping, A. (1994) "Bridging the Gap between Research and Practice." Sport Business: Operational and Theoretical Issues. P. Graham (Ed.), Brown and Benchmark: 276-282.
39. Rudman, W. J. and Verdi, P. (1994) "Exploitation: Comparing Sexual and Violent Imaging of Females and Males in Advertising," Women & Health, 20(4): 1-14.
40. Rudman, W. J. and Lipping, A. (1993) "Evaluating and Initiating Change in Health Care," Proceedings for the Association of Management International Conference 11, #2 (August 5-9, 1993): 13-19.
41. Rudman, W. J. and Mazzoni, J. (1992) "Myth of the Empowering Manager: Communicating A Vision," Topics in Health Information Management, 13 #2 (November): 29-35.

C. Research Support

Ongoing Research Support

CPIMP06018-01 Jones (PI) 09/01/06-08/31/09

HHS

Mississippi Institute for Improvement of Geographic Minority Health Disparities

This study is designed to address the many and significant health disparities faced by rural disadvantaged and minority populations throughout Mississippi. The program is intended to demonstrate the effectiveness and efficiency of a targeted and multifaceted statewide approach to eliminating these health disparities.

Role: Co-Director, Health Informatics Core

1UC1HS15400-02 Brown (PI) 09/30/04-08/31/07

AHRQ

Detecting Med Errors in Rural Hospitals Using Technology funded by AHRQ (\$1.22 million)

This is a multi-site study designed to help detect and report medical errors in eight rural hospital sites in Mississippi using an electronic error reporting system.

Role: PI

Completed Research Support

1U18HS11923-01 Brown (PI)

10/1/01-9/30/04

AHRQ

Addressing Preventable Medication Use Variance in Mississippi

The major goals of this project are to: (1) identify the causes of preventable health care errors and patient injury in health care delivery; (2) develop, demonstrate, and evaluate strategies for reducing errors and improving patient safety throughout Mississippi; and (3) disseminate the results of the project's research and the strategies developed throughout the health care industry.

Role: Co-Investigator

1D51HP10000-01 Peirce (PI)

10/1/01-9/30/04

HRSA

Building Teams for the Future of Patient Safety

The major goals of this project are to develop interdisciplinary courses between health care professionals within nursing schools in the Mississippi and to develop and disseminate information on medication errors to patients. (patient centered care)

Role: Co-investigator

51452 Tubb (PI)

12/01/01-11/30/03

American Society of Hospital Pharmacists

Evaluating the system of Medication Error in an In-patient Setting

The major goals of this project were to examine human organizational and technological processes related to the distribution of medication and to identify system factors that lead to medication errors in order to develop intervention strategies. (continuous quality improvement)

Role: Co-investigator

BIOGRAPHICAL SKETCH

Provide the following information for the key personnel and other significant contributors.
Follow this format for each person. **DO NOT EXCEED FOUR PAGES.**

NAME C. Andrew Brown, MD, MPH	POSITION TITLE Professor of Medicine Director, Patient Safety Center		
eRA COMMONS USER NAME andybrown			
EDUCATION/TRAINING <i>(Begin with baccalaureate or other initial professional education, such as nursing, and include postdoctoral training.)</i>			
INSTITUTION AND LOCATION	DEGREE <i>(if applicable)</i>	YEAR(s)	FIELD OF STUDY
Millsaps College, Jackson, Mississippi	BS	1983	Biology
University of Mississippi School of Medicine, Jackson, MS	MD	1989	Medicine
Harvard University School of Public Health, Boston, MA	Certificate	1995	Clinical Effectiveness
Harvard University School of Public Health, Boston, MA	MPH	1997	Public Health

A. Positions and Honors

Positions and Employment

- 1989-1992 Resident, University of Mississippi Medical Center, Jackson, MS
- 1992-1994 Chief Resident, University of Mississippi Medical Center, Jackson, MS
- 1992-1993 Instructor, Department of Medicine, University of Mississippi Medical Center, Jackson, MS
- 1993-1994 Acting Assistant Chief, Medical Service, Department of Veterans Affairs Medical Center, Jackson, MS
- 1994-1997 Assistant Chief, Medical Service, Department of Veterans Affairs Medical Center, Jackson, MS
- 1993-1997 Staff Physician, Department of Veterans Affairs Medical Center, Jackson, MD
- 1993-1999 Assistant Professor, Division of General Internal Medicine, Department of Medicine, University of Mississippi Medical Center, Jackson, MS
- 1999-2003 Associate Professor, Division of General Internal Medicine, Department of Medicine, University of Mississippi Medical Center, Jackson, MS
- 1999-2003 Associate Vice Chairman for Primary Care, University of Mississippi Medical Center, Jackson, MS
- 1999-2003 Director, Division of General Internal Medicine, Department of Medicine, University of Mississippi Medical Center, Jackson, MS
- 2003-Present Professor, Division of General Internal Medicine, Department of Medicine, University of Mississippi Medical Center, Jackson, MS
- 2004-Present Director, Patient Safety Center, University of Mississippi Medical Center, Jackson, MS

Professional Memberships

- 1998-2002 Physician Advisor, Mississippi State Medicaid Policy Board
- 1997-2001 Member, Mississippi State Medicaid Drug Utilization and Review Board
- 1999-Present Fellow, American College of Physicians
- 2003-Present Chairman, Quality Assurance Task Force, University of Mississippi Medical Center
- 2003-2005 Chairman, AHRQ Patient Safety Steering Committee

Honors

- 1991-1992 AOA Resident Teacher of the Year
- 1993 American Legion Doctor of the Year
- 1994 Veterans Service Organization for Outstanding Physician Award
- 1995 Quality Care Award, Veterans Affairs Medical Center, Jackson, MS
- 1995 Veterans Affairs Special Contribution Award
- 1996-1997 Best Doctors in America, Southeast Region
- 1998, 2002 Best Doctors in America
- 2001 Excellence in Research Award - Gold Level, University of Mississippi Medical Center
- 2002-present Excellence in Research Award - Platinum Level, University of Mississippi Medical Center

B. Selected Peer-reviewed Publications

1. Brown CA, Olinde KD, Hicks S. Case records of the Department of Medicine. University of Mississippi Medical Center. Polyglandular Autoimmune Deficiency Syndrome (Clinical Conference). 1994; 35(7): 198-203.
2. Brown CA, Olinde KD, Isaacs R. Polyarteritis nodosa. Journal of the Mississippi State Medical Association. 1995; 36(1): 6-10.
3. Brown CA, O'Connell JB. Myocarditis and idiopathic dilated cardiomyopathy. American Journal of Medicine. 1995; 99(3): 309-314.
4. Brown CA, O'Connell JB. Implications of the Myocarditis Treatment Trial. Current Opinions in Cardiology. 1996; 11(3): 332-336.
5. Brown CA. Myocarditis and Myocarditis Treatment Trial. Current Practice of Medicine. 1999; 2(1): 8-11.
6. Wofford MR, Andrew ME, Pickett RA, Brown CA, Wyatt S, King D, Jones DW. Obesity hypertension in the atherosclerosis risk in communities cohort: Implications of obesity guidelines. Journal of Clinical Hypertension. 1999; 1: 27-32.
7. Din-Dzietham R, Liao D, Diez-Rouze A, Nieto FJ, Paton C, Howard G, Brown A, Carnethon M, Tyrolier HS. Association of educational achievement with pulsatile arterial diameter change of the common carotid artery: The Atherosclerosis Risk in Communities (ARIC) Study, 1987-92. American Journal of Epidemiology. 2000; 152: 617-627.
8. Wofford MR, Anderson DC Jr, Brown CA, Jones DW, Miller ME, Hall JE. Antihypertensive effect of alpha-and beta-adrenergic blockade in obese and lean hypertensive subjects. American Journal of Hypertension. 2001; 14(1): 694-8.
9. Bouldin MJ, Low AK, Blackston JW, Duddleston DN, Holman HE, Hicks GS, Brown CA. Quality of care in diabetes: understanding the guidelines. The American Journal of the Medical Sciences. 2002 Oct; 324(4): 196-206.
10. Holman HE, Hicks GS, Low AK, Bouldin MJ, Russell LD, Friedrich CA, Brown CA. An internist's update on cholesterol management. The American Journal of the Medical Sciences. 2002 Oct; 324(4): 189-95.
11. Russell L, Hicks GS, Low AK, Shepherd JM, Brown CA. Phytoestrogens: A viable option? The American Journal of the Medical Sciences. 2002 Oct; 324(4): 185-8.
12. Low AK, Russell LD, Holman HE, Shepherd JM, Hicks GS, Brown CA. Hormone replacement therapy and coronary heart disease in women: A review of the evidence. The American Journal of the Medical Sciences. 2002 Oct; 324(4): 180-4.
13. Shepherd JM, Duddleston DN, Hicks GS, Low AK, Russell LD, Brown CA. Asthma: a brief overview. The American Journal of the Medical Sciences. 2002 Oct; 324(4): 174-9.
14. Duddleston DN, Blackston JW, Bouldin MJ, Brown CA. Disability examinations: a look at the Social Security Disability Income System. The American Journal of Medical Sciences. 2002 Oct; 324(4): 220-6.
15. Brown CA, Bouldin MJ, Blackston JW, Duddleston DN, Shepherd JM, Hicks GS. Hyperaldosteronism: the internist's hypertensive disease. The American Journal of Medical Sciences. 2002 Oct; 324(4): 227-31.
16. Blackston JW, Bouldin MJ, Brown CA, Duddleston DN, Hicks GS, Holman HE. Malpractice risk prevention for primary care physicians. The American Journal of Medical Sciences. 2002 Oct; 324(4): 212-9.
17. Hicks GS, Duddleston DN, Russell LD, Holman HE, Shepherd JM, Brown CA. Low back pain. The American Journal of Medical Sciences. 2002 Oct; 324(4): 207-11.
18. Brown CA. All in a day's work: an update for internists. The American Journal of Medical Sciences. 2002 Oct; 324(4): 173.
19. Andrew ME, Jones DW, Wofford MR, Wyatt SB, Schreiner PJ, Brown CA, Young DB, Taylor HA. Ethnicity and unprovoked hypokalemia in the Atherosclerosis Risk in Communities Study. American Journal of Hypertension. 2002 July; 15: 594-599.
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27. Holman HE, Low AK, Bouldin MJ, Harrell K, Brown CA. Treatment of dyslipidemias in premenopausal patients. Women Health Primary Care 2003 October; 6(10): 487-495.

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33. Brown CA, East HE. Book Review. Dancing with Broken Bones: Portraits of Death and Dying Among Inner-City Poor. Author: David Wendell Moller. Oxford University Press. The Lancet August 21, 2004;364(9435):656.
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38. O'Meara JG, Kardia SLR, Armon JJ, Brown CA, Boerwinkle E, Turner ST. Ethnic and Sex Differences in the Prevalence, Treatment, and Control of Dyslipidemia Among Hypertensive Adults in the GENOA Study. *Arch Int Med* 2004 June;164(12):1313-8.
39. Tang H, Quertermous T, Rodriguez B, Kardia SLR, Zhu X, Brown A, Pankow JS, Province MA, Hunt SC, Boerwinkle E, Schork NJ, Risch NJ. Genetic structure, self-identified race/ethnicity, and confounding in case-control association studies. *Am J Human Genetics* 2005;76:268-275.
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41. Rudman WJ, Bailey JH, Hope C, Garrett P, Brown CA. The Impact of a Web-based Reporting System on the Collection of Medication Error Occurrence Data. Published in *Advances in Patient Safety: From Research to Implementation*. Agency for Healthcare Research & Quality. Rockville, MD. AHRQ Publication Nos. 050021(1-4). February, 2005;3:195-205.
42. Brown CA, Bailey JH, Lee J, Garrett PK, Rudman WJ. The Pharmacist-Physician Relationship in the Detection of Ambulatory Medication Errors. *AJMS* 331(1):22-24. January 2006.
43. Garrett P, Brown CA, Hart-Hester S, Hamadain E, Dixon C, Pierce W, Rudman WJ. Identifying Barriers to the Adoption of New Technology in Rural Hospitals: A Case Report. *Perspectives in Health Information Management*. Volume 3. October 15, 2006.
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C. Research Support

Ongoing Research Support

CPIMP06018-01 Jones (PI) 09/01/06-08/31/09

HHS \$3.7 million

Mississippi Institute for Improvement of Geographic Minority Health Disparities

This study is designed to address the many and significant health disparities faced by rural disadvantaged and minority populations throughout Mississippi. The program is intended to demonstrate the effectiveness and efficiency of a targeted and multifaceted statewide approach to eliminating these health disparities.

Role: Co-Director, Health Informatics Core

1UC1HS15400-02 Brown (PI) 09/30/04-08/31/07

AHRQ \$1.2 million

Detecting Med Errors in Rural Hospitals Using Technology funded by AHRQ

This is a multi-site study designed to help detect and report medical errors in eight rural hospital sites in Mississippi using an electronic error reporting system.

Role: PI

Completed Research Support

HL70825-01 Mosley (PI) 7/01/02-12/31/06 NHLBI/NIH \$5.7 million

The ARIC MRI and Neurocognitive Longitudinal Study

This is a multi-site, epidemiological study designed to quantify relationships between vascular risk factors, longitudinal change in MRI-defined cerebral abnormalities, and clinical outcomes such as stroke, TIA, and neurocognitive decline.

Role: Co-Investigator

1U18HS11923-01 Brown (PI) 10/1/01-9/30/04 AHRQ \$3.9 million

Addressing Preventable Medication Use Variance in Mississippi The major goals of this project are to: (1) identify the causes of preventable health care errors and patient injury in health care delivery; (2) develop, demonstrate, and evaluate strategies for reducing errors and improving patient safety throughout Mississippi; and (3) disseminate the results of the project's research and the strategies developed throughout the health care industry.

Role: PI

3U18HS11923-0151 Brown (PI) 9/30/01-9/29/04

AHRQ \$250,000.00

Preventable Medication Use Variance in Mississippi (Minority Supplement)

The major goal of this project is to see why we still continue to see disparities in patient safety among minority populations despite efforts made by the health sector to reduce the gap.

Role: PI

D51-HP 1000-02 Doddato (PI) 1/1/02-1/1/4

HRSA \$297,000.00

Building Teams for the Future of Patient Safety

The major goal of this project is to develop an interdisciplinary safety curriculum for the State of Mississippi's medical and advanced nursing students.

Role: Co-Investigator

HL54463-07 Brown (PI) 9/5/95-6/30/05

NIH/NHLBI \$1.6 million

Genetic Determinants of High Blood Pressure Study (GENOA)

The major goal of this project is to investigate genetic determinants of hypertension and cardiovascular disease.

Role: PI

NS41558-01 Mosley (PI) 4/1/01-3/31/06

NIH/NINDS \$3.4 million

Genetics of Microangiopathic Brain Injury

The major goal of this project is to investigate potential genetic determinants of cerebrovascular disease.

Role: Co-Investigator

BIOGRAPHICAL SKETCH

Provide the following information for the key personnel and other significant contributors.
Follow this format for each person. **DO NOT EXCEED FOUR PAGES.**

NAME Susan Hart-Hester	POSITION TITLE Professor Department of Family Medicine		
eRA COMMONS USER NAME shartheater			
EDUCATION/TRAINING <i>(Begin with baccalaureate or other initial professional education, such as nursing, and</i>			
INSTITUTION AND LOCATION	DEGREE <i>(if applicable)</i>	YEAR(s)	FIELD OF STUDY
University of Dallas, Irving, TX	BA	1976	Psychology
West Georgia College, Carrollton, GA	MA	1977	Psychology
University of Virginia, Charlottesville, VA	Ph.D.	1986	Special Education

A. Positions and Honors

Positions and Employment

Jul., 2003-present	Professor, Department of Family Medicine
Apr., 1999-Jun., 2003 (FT)	Associate Professor, Department of Family Medicine University of Mississippi Medical Center Jackson, Mississippi
2002-present	Editorial Board, Internet Journal of Family Practice
1996-2003	Project Director, MidSouth Leadership Alliance, Inc. (MSLA) Jackson, MS
Jul., 1998-Mar., 1999 (PT)	Associate Professor, Department of Family Medicine University of Mississippi Medical Center Jackson, Mississippi
Jul., 1995-Jun., 1998 (PT)	Assistant Professor, Department of Family Medicine University of Mississippi Medical Center, Jackson, Mississippi
01//01/97-5/31/97	Adjunct Faculty, Office of Field Experiences, Department of Education and Psychology, University of Southern Mississippi, Hattiesburg, Mississippi
Mar., 1992- 1995 (PT)	Clinical Assistant Professor, Department of Family Medicine, University of Mississippi Medical Center, Jackson, Mississippi
Aug. 25, 1989 - May 1993	Instructor/Coordinator of Student Teaching. Office of Field Experiences, Department of Education and Psychology University of Southern Mississippi, Hattiesburg, Mississippi.
Aug., 1986 – Jun., 1989	Educational Technologist, Bureau of Planning and Policy, Mississippi State Department of Education, Jackson, Mississippi
Aug., 1983 - May, 1986	Graduate Assistant, Dr. Charles Heuchert and Dr. John Lloyd Department of Education, University of Virginia, Charlottesville, Virginia
May, 1983 – Aug., 1983	Assistant Director, Mt. Eagle Preschool and Nursery, Charlottesville, Virginia
Dec., 1982 - May, 1983 (PT)	Research Associate, Project conducted by Dr. Lois Weithorn, Associate Professor of Law and Psychiatry, Institute of Law & Psychiatry, University of Virginia, Charlottesville, Virginia
Dec., 1983 – Feb., 1984 (PT)	Research Consultant, Research project conducted by Dr. Bob Anderson, Diabetes Research and Training Center, University of Virginia, Charlottesville, Virginia
Aug., 1981 – Jun., 1982	Director, Early Education Center Outreach Program, Jackson, Mississippi
Sept., 1979 – Aug., 1981	Center Supervisor and Teacher/Autistic Classroom Early Education Center, Jackson, Mississippi
Aug., 1977 – Aug., 1979	Program Director, Epilepsy Foundation of Mississippi, Jackson, Mississippi

Professional Memberships

2006-present	State Variations committee for the Health Informatics Privacy and Security Collaboration (HISPC); National <i>e-health initiative</i> Secretary Leavitt, national committee chairman
1999-present	Children's Health Matters Task Force
1999- present	Autism Statewide Taskforce (TEAAM)

B. Selected Peer Review Publications

1. Kauffman, J., Beirne-Smith, M., Eichberg, C., Hart-Hester, S., McCullough, L., & Williams, R. (1985). Guidelines for describing programs for behaviorally disordered children and youth. *B.C. Journal of Special Education*, 9(1), 11-17.
2. Heuchert, C., Pearl, G., & Hart-Hester, S. (Fall, 1986). Increasing the appropriate behaviors of two third-grade students with reality therapy: A pilot study. *Journal of Reality Therapy* 6(1):11-20
3. Cohen, S., & Hart-Hester, S. (1987). Time management strategies for classroom teachers. *Teaching Exceptional Children*, 20(1), 56-57.
4. Purvis, J., Stone, J., & Hart-Hester, S. (1990). State incentive characteristics. *Education*, 110(4), 506-515.
5. Hart-Hester, S., Heuchert, C., & Whittier, K. (Spring 1989). The effects of reality therapy on the behaviors of elementary students across settings. *Journal of Reality Therapy* 8(2):13-18.
6. Hart-Hester, S. & Noble, S. (1999, December). Recognition and Treatment of Childhood Autism: The Role of the Family Practitioner. *Mississippi State Medical Journal*, 377-383.
7. Hart-Hester, S. & Smith, P. (1998, August). Suicide in Mississippi - A Growing Concern. *Mississippi State Medical Journal*. 39(8): 277-281.
8. Hart-Hester, S. (2000). Strategies for successful grant acquisition. *Journal of the New York State Nurses Association*. Spring/Summer 31(1): 22-26.
9. Hart-Hester, S. & Phillips, D. (2000, July). The status of primary care in rural Mississippi. *MS State Medical Journal*, 639-646.
10. Hart-Hester, S., Arthur, C., Olutade, J., Beebe, D., & Replogle, W. (2002). Factors that influence obstetrical care by Mississippi family physicians. *Journal of the Mississippi State Medical Association*, 43(6): 173-179. Funded by AAFP.
11. Hart-Hester, S. Arthur, C. & Olutade, J. (2002). Utilization of computer technology by Family Medicine community preceptors in Mississippi. *J MS State Medical*, 2002, 43(9): 273-76.
12. Hart-Hester, S. & Thomas, C. (2003). Access to Health Care Professionals in Mississippi. *Southern Medical Journal*, February 2003, 96(2):149-154
13. Hart-Hester, S. (2003). Time managers: Secrets of effective leaders. The Internet Journal of Healthcare Administration. April, 2003. 2(1). <http://www.ispub.com/ostia/index>
14. Hart-Hester, S. (2003) Elderly suicides: A Need for Prevention. *JMSM*, 44(6):168-173
15. Hart-Hester, S. (2004). Funding Improvement. *American School Board Journal*, March, 2004; 191(3): 23-25.
16. Hart-Hester, S. Aftershock. *Family Medicine Journal*, March (38), 2006.

17. Paula Garrett, PhD Andrew Brown, Susan Hart-Hester, Eigenaid Hamadain, Corey Dixon, William Pierce, & William J. Rudman. Identifying Barriers to the Adoption of New Technology in Rural Hospitals: A Case Report. *Perspectives in Health Information Management*, 3:9, Fall, 2006.

Book Chapters:

1. Hart-Hester, S. (2000). *Autism*. In Rakel, R., Saunders Manual of Medical Practice. W. B. Saunders: New York. 1439-1441.

Abstracts in Proceeding:

1. Hart-Hester, S. and Smith, P. (1998). Suicide in Mississippi – A growing concern. (Abstract). In the Proceedings of the American Association of Suicidology, 31st Annual Conference, Bethesda, Maryland
2. Hart-Hester, S. (1997). Strategies for successful grant acquisition. In the Proceedings of the Primary Care Research Methods and Statistics Conference. December 5-7, 1997; San Antonio, TX.
3. Hart-Hester, S., Hyde, J., Beebe, D. (2002). Variables predictive of cumulative in service exam performance among family medicine residents. *Abstract*. In the Proceedings of the Seventh Annual School of Health Related Professions Research Day, 5(2): 7. May 3, 2002.
4. Hart-Hester, S., Brown, A., Rudman, W., Fairley, K., Miller Davis, M. The impact of Using a Web-based Reporting System on Medication Error Reporting. Proceedings of the 11th Annual SHRP Research Day, April 20, 2006. 10:48.
5. Miller Davis, M. Brown, A., Rudman, W., Fairley, K., Hart-Hester, S. "Blunt End/Sharp End" Perceptions of Patient Safety Culture: A Practical Approach to Developing Performance Improvement. . Proceedings of the 11th Annual SHRP Research Day, April 20, 2006. 10:47.

C. Research Support
Ongoing Research Support

CPIMP06018-01 Jones (PI) 09/01/06-08/31/09
HHS \$3.7 million
Mississippi Institute for Improvement of Geographic Minority Health Disparities

This study is designed to address the many and significant health disparities faced by rural disadvantaged and minority populations throughout Mississippi. The program is intended to demonstrate the effectiveness and efficiency of a targeted and multifaceted statewide approach to eliminating these health disparities.

Role: Co-investigator

1UC1HS15400-02 Brown (PI) 09/30/04-08/31/07
AHRQ \$1.2 Million
Detecting Med Errors in Rural Hospitals Using Technology

This is a multi-site study designed to help detect and report medical errors in eight rural hospital sites in Mississippi using an electronic error reporting system.

Role: Co-investigator

APPENDIX 3

Governor's Executive Order

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March 7, 2007

EXECUTIVE ORDER 979

MISSISSIPPI HEALTH INFORMATION INFRASTRUCTURE TASK FORCE

WHEREAS, a presidential executive order "Promoting Quality and Efficient Health Care in Federal Government Administered or Sponsored Health Care Programs" was issued on August 22, 2006, and President George W. Bush directed federal agencies that administer or sponsor federal health insurance programs to:

- increase transparency in pricing;
- increase transparency in quality;
- encourage adoption of health information technology ("IT") standards; and
- provide options that promote quality and efficiency in health care.

WHEREAS, the aftermath of Hurricane Katrina demonstrated the need for timely, secure and accessible health information, particularly for Mississippi's most vulnerable – elderly, disabled, and low income populations – and the potentially life-threatening effects of failure to have the information;

WHEREAS, Mississippi is coordinating a wide-range of efforts directed at recovering from Hurricane Katrina and enhancing its health care delivery system;

WHEREAS, a statewide health information technology infrastructure would improve the quality and reduce the cost of health care in Mississippi by:

1. Ensuring health information is available at the point of care for all individuals;
2. Reducing medical errors and avoiding duplicative medical procedures;
3. Improving coordination of care between hospitals, physicians, and other health professionals;
4. Providing consumers with their health information to encourage greater participation in their health care decisions;
5. Enhancing the confidentiality and privacy of medical information;
6. Improving public health services within the state; and
7. Furthering health care research.

WHEREAS, establishing a Mississippi Health Information Infrastructure Task Force will guide legislative and regulatory actions, encourage coordinated efforts in the private healthcare sector, further public and private task forces for the development of interstate health information infrastructure, and maximize federal financial participation to support the goal of early adoption of an interstate health information technology infrastructure;

NOW, THEREFORE, I, Haley Barbour, Governor of the State of Mississippi, by the authority vested in me by the Constitution and the Laws of this State, do hereby:

1. Create a Mississippi Health Information Infrastructure Task Force ("Task Force");
2. Direct the Task Force to review issues surrounding the creation of a statewide and inter-state health information technology infrastructure to improve the quality and safety of health care delivery in Mississippi;

State of the State 2007 >>>
Governor Barbour

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3. The Task Force shall be composed of twenty members. Members shall be appointed by the Governor and shall serve at his pleasure;
4. The Task Force shall act by a vote of the majority of its members. A quorum of at least ten members shall be required for an act of the Task Force to have effect. No member may grant a proxy for his or her vote to any other member or member designee, except with the prior approval of the Chairs. The Governor will fill by appointment any vacancy on the Task Force;
5. Provide that the Co-Chairpersons of the Task Force shall be designated by the Governor from among the Task Force's membership;
6. Direct the Task Force to develop recommendations for:
 - An overall strategy for the adoption and use of health information technology and health information exchange to improve health and health care in Mississippi;
 - Identifying the benefits and costs of a comprehensive statewide health information technology infrastructure;
 - Addressing potential technical, scientific, economic, security, privacy and other issues related to the adoption of interoperable healthcare information technology;
 - Identifying existing health information technology resources, including funding sources, to support the development of a statewide health information infrastructure;
 - Identifying technology options to realize a comprehensive health care information infrastructure;
 - Ensuring health information privacy and security in electronic health information exchange.
7. Direct all Executive branch departments, agencies, boards, and commissions and any other divisions of the Executive branch of state government to fully cooperate with the Task Force and provide staff support and any other assistance as requested;
8. Direct the Task Force to submit an Action Plan for Health Information Infrastructure to my office no later than 180 days after constituting the Task Force. This plan should detail recommended actions, staffing requirements, funding options, and key milestone dates to achieve within the next two years as stated in this Executive Order;
9. Provide that the Task Force annually report to the Governor on its plans, activities, accomplishments, and recommendations;
10. The Task Force shall continue in existence until all of its objectives are achieved, but no later than March 6, 2009, unless extended by a future Executive Order;
11. Authorize the Task Force to seek grants from government or private sources to achieve the goals and objectives set forth.

IN TESTIMONY WHEREOF, given under my hand and under the Great Seal of the State of Mississippi.
DONE in the City of Jackson, on the 7th day of March in the year of our Lord, two thousand and seven, and of the Independence of the United States of America, the two hundred and thirty-first.



HALEY BARBOUR
GOVERNOR

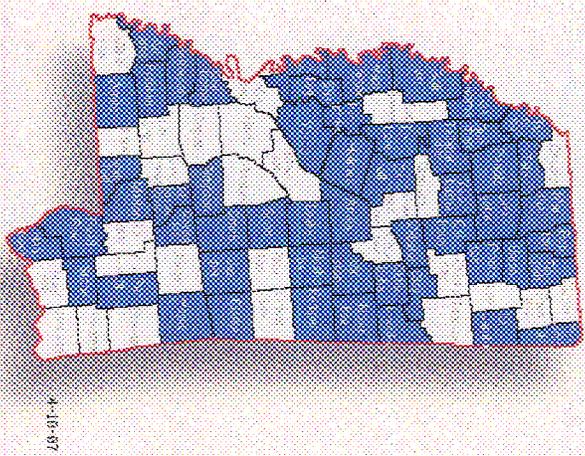
P.O. Box 139 | Jackson, MS 39205 | Phone: 601.359.3150 | Fax: 601.359.3741

APPENDIX 4

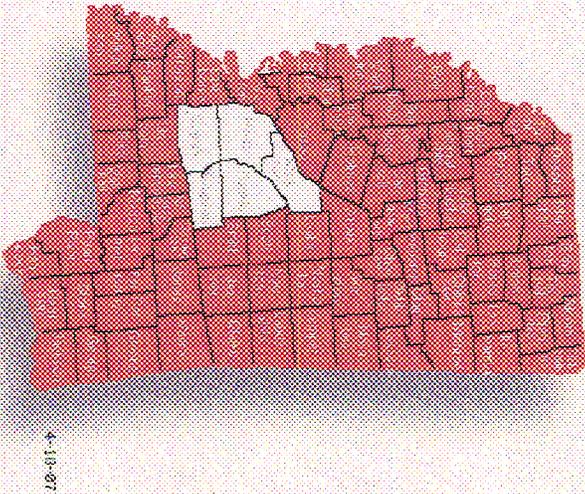
Health Professional Shortage Area Maps

Mississippi Health Providers Shortage Areas --- Single Counties

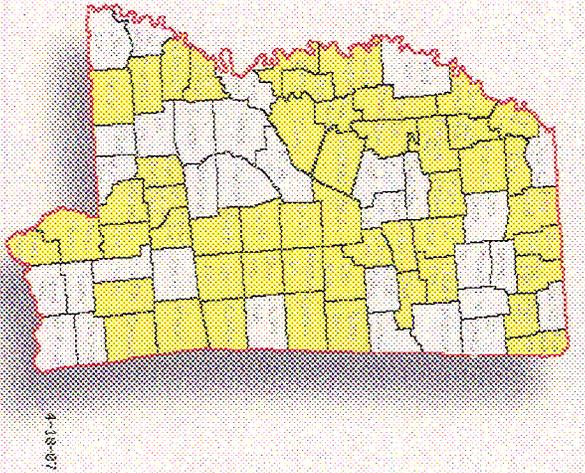
Dental



Mental Health

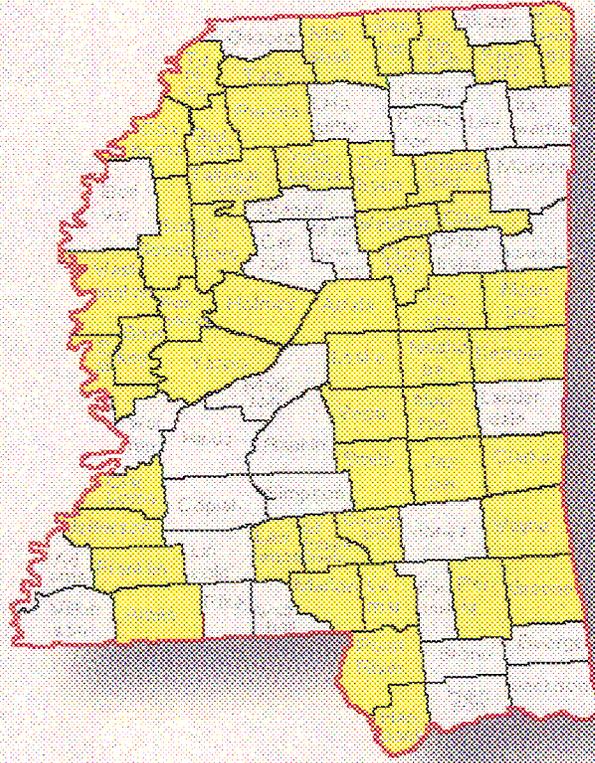


Primary Medical Care



Data source: <http://hpsafind.hrsa.gov/HPSASearch.aspx>
Maps created on: <http://monarch.lanl.edu/~maps2/newmaps/ms.htm>

Health Professional Shortage Areas – Single Counties – Primary Medical Care



4-18-07

Data source: <http://hpsafind.hrsa.gov/HPSASearch.aspx>
Map created on: <http://monarch.tamu.edu/~maps2/newmaps/ms.htm>