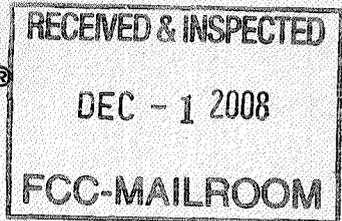


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USDLA
UNITED STATES DISTANCE LEARNING ASSOCIATION



November 26, 2008

Chairman Kevin Martin
Federal Communications Commission
445 12th Street, S.W. Room TW-A325
Washington, DC 20554

In the Matter of: Nomination for Universal Service Administrator's Board of Directors,
CC Docket Nos. 96-45 and 97-21

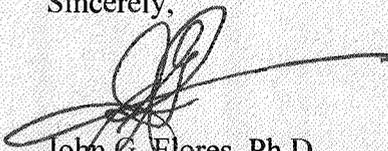
Dear Chairman Martin,

It is with great pleasure and confidence that I write this letter of recommendation for Dr. Brian Talbott in support of his application for reappointment as a member of the Board of Directors of the Universal Service Administrator's Board. I have known Dr. Talbott for a number of years as a result of his professional involvement with United States Distance Learning Association and the Universal Service Administrator's Board of Directors. During that time I have observed someone who possesses understanding of education law, legislation, and all nuances associated with e-rate and the Universal Service Administrator's Board of Directors responsibilities.

Moreover I have observed Dr. Talbott as someone who is an effective leader with all the requisite skills associated with being visionary and pragmatic. In his current position as Chair of the Universal Service Administrator's Board of Directors Dr. Talbott has demonstrated level headedness, aplomb and the ability to lead a diverse constituency. Dr. Talbott has all the skills and background required for this critical position. He has the ability to establish vision and leadership that his colleagues understand and support.

In closing Dr. Talbott has my highest recommendation. With full enthusiasm I support his candidacy for this important position.

Sincerely,



John G. Flores, Ph.D.
Chief Executive Officer

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